### **Thames Tideway Tunnel**

Thames Water Utilities Limited

## **Application for Development Consent**

Application Reference Number: WWO10001

# Navigational Issues and Preliminary Risk Assessment

Doc Ref: **7.20.07** 

Chelsea Embankment Foreshore - Annexes: Hazard Logs

APFP Regulations 2009: Regulation **5(2)(q)** 







## **Annexes**

#### List of annexes in order

- **Annex A: Hazard log introduction**
- Annex B: Most likely hazard log Phase A: Construction of cofferdam
- Annex C: Most likely hazard log Phase B: Construction of drop shaft/culvert/connection
- Annex D: Most likely hazard log Phase C: Removal of cofferdam
- Annex E: Most likely hazard log Phase D: Permanent works site
- Annex F: Worst credible hazard log Phase A: Construction of Cofferdam
- Annex G: Worst credible hazard log Phase B: Construction of drop shaft/culvert/connection
- Annex H: Worst credible hazard log Phase C: Removal of cofferdam
- Annex I: Worst credible hazard log Phase D: Permanent work site

## **Annex A – Hazard log introduction**

### A.1 Construction Phases

- A.1.1 The assessment has been divided into 4 distinct project phases to allow for assessment of hazards and the proposal of risk reduction measures commensurate with the risk posed by different operations associated with the project. These are:
  - Phase A Construction of cofferdam
  - Phase B Construction of drop shaft/culvert/connections
  - Phase C Removal of cofferdam
  - Phase D Permanent works site.

### A.2 Risk assessment criteria

A.2.1 **Risk Matrix** - The following risk matrix has been used to provide a risk score that combines severity of a particular consequence together with the probability of the consequence occurring.

	1 - Rare	1	2	3	4	5
po	2 - Unlikely	2	4	6	8	10
Likelihood	3 - Possible	3	6	9	12	15
Like	4 - Likely	4	8	12	16	20
	5 - Almost Certain	5	10	15	20	25
	Severity	Level 1	Level 2	Level 3	Level 4	Level 5

A.2.2 **Risk Classification** – The risk score indicates the magnitude and acceptability of the risk in accordance with the ALARP principle.

Score	Classification	Definition		
1 - 2	Slight	No Action is required		
3 - 4	Minor	No additional controls are required, monitoring is required to ensure no changes in circumstances		
5 - 9	Moderate	Efforts should be made to reduce risk to 'As Low As Reasonably Practicable' (ALARP). Job can be performed under direct supervision of Senior Officer		
10 - 14 High		Efforts should be made to reduce risk to 'As Low As Reasonably Practicable' (ALARP). Jo can only be performed after authorisation from Harbour Master and after further additional		

		controls required under the circumstances
15 - 25	Extreme	Intolerable risk. Job is not authorised

- A.2.3 **Severity** The criteria used throughout this assessment has been provided by the Port of London Authority. It identifies four distinct areas of risk with the probable consequences associated with each hazard assessed in terms of harm or loss to:
  - People (life);
  - Environment;
  - · Operational Impact, and;
  - Media Attention.

People	Level
First aid case / Medical treatment case	1
Restricted work case	2
Lost Time Injury / Moderate permanent partial disability injury	3
Single Fatality / Severe permanent partial disability	4
Multiple fatalities	5

Environment	Level
Low impact with no lasting effect	1
Temporary effect / Minor effect to small area	2
Short to medium term impact	3
Medium to long term effect / large area affected	4
Long term impact / severe impact on sensitive area	5

Operational Impact	Level
Insignificant or no damage to vessel / equipment	1
Minor or superficial damage to vessel / equipment	2
Moderate damage to vessel / equipment requiring immediate repairs	3
Major damage to vessel / equipment and detention	4
Very serious damage to vessel or equipment possible criminal proceedings	5

Media Attention	Level
No Coverage	1
Local coverage	2
Regional coverage	3
National coverage	4
International coverage	5

## **Annex B – Most likely hazard log: Phase A - Construction of cofferdam**

## B.1 Most likely summary hazard list: Phase A - Construction of cofferdam

Hazard Id	Hazard Title	Hazard Description	People	Environment	Operational	Media
1A	Emergency Arch closure - Arch No 2	There may be an emergency requirement to close No 2 arch.	8	4	6	6
2A	Planned arch closure - Arch No 2	There may be a requirement to close No 2 arch for maintenance.	8	4	6	6
3A	Planned Arch closure - Arch No 1	During construction, use of and deconstruction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	12	6	12	6
4A	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	9	6	9	9
5A	Contact - High Speed Passenger Vessel with work site	A High Speed Passenger Vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	8	4	6	8
6A	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	8	4	6	8
7A	Contact - private leisure vessel with work site	A private leisure vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	8	4	6	8

	Contact - commercial freight	A commercial freight	6	4	6	6
8A	operator with work site	operator comes into contact				
		with Thames Tunnel				
0/1		temporary or permanent				
		work site at Chelsea				
		Embankment.				
	Contact - tug and tow with	A tug and tow comes into	6	4	6	6
	work site	contact with Thames Tunnel				
9A		temporary or permanent				
		work site at Chelsea				
		Embankment.				
	Grounding - All vessels due to	At periods of low water,	6	2	6	6
	'Squat Effect'	vessels may be affected by				
10A		the 'Squat Effect', causing				
		them to be closer to the				
		river bed than expected.				
	Mooring Breakout	A vessel involved in Thames	6	4	6	4
11A		Tunnel activities breaks free				
		from moorings				
	Collision - High Speed	A vessel conducting Thames	6	4	6	- 2
	Passenger Vessel	Tunnel				
	(construction/deconstruction)	construction/deconstruction				
12A		activities collides with a High				
IZA		Speed Passenger Vessel (e.g.				
		Thames Clipper) in the				
		vicinity of Chelsea				
		Embankment				
	Collision - Class V passenger	A vessel conducting Thames	6	4	6	
	vessel	Tunnel				
	(construction/deconstruction)	construction/deconstruction				
13A		activities collides with a				
		Class V passenger vessel in				
		the vicinity of Chelsea				
		Embankment.				

	Collision - private leisure	A vessel conducting Thames	9	6	9	9
	vessel	Tunnel				
	(construction/deconstruction)	construction/deconstruction				
14A		activities collides with a				
		private leisure vessel in the				
		vicinity of Chelsea				
		Embankment.				
	Collision - commercial freight	A vessel conducting Thames	6	9	6	9
	operator	Tunnel				
	(construction/deconstruction)	construction/deconstruction				
15A		activities collides with a				
		commercial freight operator				
		in the vicinity of Chelsea				
		Embankment.	-	0	-	0
	Collision - tug and tow	A vessel conducting Thames	6	9	6	9
	(construction/deconstruction)	Tunnel				
16A		construction/deconstruction				
		activities collides with a tug				
		and tow in the vicinity of Chelsea Embankment.				
	Contact with Chelsea or	A vessel conducting Thames	6	9	6	9
	Victoria Bridge	Tunnel	U	9	U	9
	(construction/deconstruction)	construction/deconstruction				
	(construction) acconstruction)	activities makes contact with				
17A		Chelsea or Victoria Bridge,				
		including arches, abutments				
		and any associated bridge				
		superstructure.				
	Collision - High Speed	A vessel conducting Thames	N/A	N/A	N/A	N/A
	Passenger Vessel	Tunnel delivery/material				
	(delivery/material removal)	removal activities collides				
18A		with a High Speed Passenger				
		Vessel (e.g. Thames Clipper)				
		in the vicinity of Chelsea				
		Embankment				

19A	Collision - Class V passenger vessel (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A
20A	Collision - private leisure vessel (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a private leisure vessel in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A
21A	Collision - commercial freight operator (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a commercial freight operator in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A
22A	Collision - tug and tow (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a tug and tow in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A
23A	Contact with Chelsea or Victoria Bridge (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities makes contact with Chelsea or Victora Bridge, including arches, abutments and any associated bridge superstructure.	N/A	N/A	N/A	N/A

## **B.2** Most likely hazard list – Phase A: Construction of cofferdam

### 1A - LTTCE - Emergency Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
1A - LTTCE	Emergency Arch Closure - Arch No 2	During Thames Tideway Tunnel works there may be an emergency requirement to close No 2 arch of Chelsea Bridge.	Emergency Bridge Arch Closure     River Incident	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Thames AIS</li> <li>COLREGS</li> </ul>	• See assessment notes

Pre Control - People					
Severity Probability Risk Score Risk Band					
4 3 12 <b>High</b>					

Pre Control - Environment				
Severity Probability Risk Score Risk Band				
2 3 6 <b>Modera</b>				

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3 3 9 Moderate					

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity Probability Risk Score Risk Band				
4 2 8 Moderate				

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2 2 4 <b>Minor</b>				

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
3 2 6 Moderate				

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
3 2 6 Moderate				

#### **Assessment Notes**

• It is assessed that Thames Tideway Tunnel activities at the Chelsea Embankment site will not pose additional navigational safety issues in the event of an emergency arch closure. In the event that Arch No 2 is closed then it is expected that all navigation through this bridge will be suspended.

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### 2A - LTTCE - Planned Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
2A - LTTCE	Planned Arch Closure - Arch No 2	During construction of the temporary cofferdam there may be a scheduled requirement to close Noarch.	<ul> <li>Planned Bridge arch closure</li> <li>Maintenance and Inspection routines</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Bridge Special Signal Lights</li> <li>VTS Qualification</li> </ul>	<ul> <li>Scheduling of arch closures in order to facilitate minimum disruption to river users</li> <li>Inspection routine (see assessment notes)</li> <li>A Notice to Mariners to be issued, informing river users of the planned closures and the lights/markings to expect</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Environment				
Severity Probability Risk Score Risk Band				
2 3 6 Moderate				

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
4 2 8 Moderate				

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

- Inspection Routines
  - o General Inspection every 2 years
  - Principal Inspection every 6<sup>th</sup> year requires full inspection within touching distance of all elements and therefore inspection from below is required - Arch Closure as a result.
- Principal Inspection to be conducted immediately prior to work commencing

### 3A - LTTCE - Planned Arch Closure - Arch No 1

Hazard ID Hazard	itle Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
3A - LTTCE Planned a Closure - No 1	0	Planned Bridge arch closure	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Bridge Special Signal Lights</li> <li>VTS Qualification</li> </ul>	<ul> <li>Scheduling of arch closures in order to facilitate minimum disruption to river users</li> <li>Inspection routine (see assessment notes)</li> <li>Arch No 1 typically not used due to corresponding Arch on Victoria Rail Bridge being blocked by moored barges.</li> <li>A Notice to Mariners to be issued, informing river users of the planned closures and the lights/markings to expect</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	4	16	Extreme	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	4	8	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	4	16	Extreme	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
2	4	8	Moderate	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
4 3 12 <b>High</b>					

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
2 3 6 Moderate					

- It is proposed that Arch No 1 is closed to all navigation for the duration of Phase 1.
- Inspection Routines
  - o General Inspection every 2 years
  - o Principal Inspection every 6<sup>th</sup> year requires full inspection within touching distance of all elements and therefore inspection from below is required Arch Closure as a result.
- Principal Inspection to be conducted immediately prior to work commencing

### **4A - LTTCE - Increased Flow**

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
4A - LTTCE	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	Shape and position of temporary cofferdam	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>		3D and computational modelling     See assessment notes

Pre Control - People						
Severity	Severity Probability Risk Score Risk Band					
3 3 9 Moderate						

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
2 3 6 Moderate					

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
2 3 6 Moderate					

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

Post Control - Environment					
Severity Probability Risk Score Risk Band					
2 3 6 Moderate					

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
2 3 6 <b>Moderate</b>					

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

- Changes in flow at Chelsea Embankment is reported in HR Wallingford's 'Combined Sewer Overflow Foreshore Works Fluvial Modelling Chelsea Embankment', 100-RG-MDL-WALLI-026-AC Release 3.0, November 2011.
  - For the typical tide/mean freshwater flow simulation the ebb tide results show modest speed increases across the width of the estuary being slightly more than 0.1m/s.
  - O The equivalent results at time of peak flood show a similar distribution of peak currents for the Baseline case although the magnitude of the peak currents is larger for the flood tide with most of the channel having currents greater than 1.5 m/s.

### 5A - LTTCE - Contact - High Speed Passenger Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
5A - LTTCE	Contact - High Speed passenger vessel with work site	A High Speed passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage -         Passenger Vessel</li> <li>Moderate Damage - High         Speed Craft</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
4	2	8	Moderate		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	2	4	Minor		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials
Slips and trips Mooring

Fire safety Welfare Amenities

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### 6A - LTTCE - Contact - Class V Passenger Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
6A - LTTCE	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage -         Passenger Vessel</li> <li>Moderate Damage - High         Speed Craft</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge</li></ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

#### 7A - LTTCE - Contact - Private Leisure Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
7A - LTTCE	Contact - Private leisure vessel with work site	Private leisure vessels, including narrow boats, comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Capsized Private Leisure Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Aids to Navigation</li> <li>VHF Communications</li> <li>COLREGS</li> <li>General Directions</li> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> <li>Information provided to local recreational clubs and marinas providing an overview of the works being conducted and expected duration</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- Mariners Guide to Bridges on the Tidal Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	2	4	Minor		

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3 2 6 Moderate					

Post Control - Media Attention						
Severity Probability Risk Score Risk Band						
4 2 8 Moderate						

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

> Working at height Loading / Unloading operations Lifting operations Movement of materials

Slips and trips Mooring

Fire safety **Welfare Amenities** 

### 8A - LTTCE - Contact - Commercial freight with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
8A - LTTCE	Contact - commercial freight with work site	Commercial freight comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Moderate Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>Aids to Navigation</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGs</li> <li>Oil Spill Contingency Plan</li> <li>Tug Operator Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
2 3 6 Moderate					

Pre Control - Operational Impact						
Severity	Severity Probability Risk Score Risk Band					
3 3 9 <b>Moderate</b>						

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
3 2 6 Moderate					

Post Control - Environment					
Severity Probability Risk Score Risk Band					
2 2 4 <b>Minor</b>					

Post Control - Operational Impact						
Severity	Severity Probability Risk Score Risk Band					
3 2 6 Moderate						

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 2 6 Moderate					

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

### 9A - LTTCE - Contact - Tug and Tow with Work Site

Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
Contact - Tug and Tow with work site	A Tug and Tow comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inviver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Moderate Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGs</li> <li>Oil Spill Contingency Plan</li> <li>Tug Operator Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>
	Contact - Tug and Tow with	Contact - Tug and Tow comes into contact with Thames Tunnel work site work site at Chelsea	Contact - Tug and Tow comes into contact with Thames Tunnel work site  A Tug and Tow comes into contact with Thames Tunnel work site at Chelsea Embankment.  • Reduced effective river width • Misjudgement • Inattention • Lack of communications • Adverse weather conditions • Machinery breakdown • High density of leisure traffic • Leisure traffic impedes the passage of vessel navigating the channel • Collision avoidance • Tidal set	Contact - Tug and Tow comes into contact with Thames Tunnel work site  **Nost Likely**  **Noderate Damage - Barge*  **Moderate Damage - Tug*  **Moderate Damage - Tug*  **Noderate Damage - Tug*  **Moderate Damage - Tug*  **Moderate Damage - Tug*  **Moderate Damage - Tug*  **Damage Arch Closure - Temporary*  **Minor Pollution*  **Collision avoidance*  **Tidal set*  **Change in river flow due to new in-**	Contact - Tug and Tow with work site  A Tug and Tow comes into contact with Thames Tunnel work site  Beauty of Communications  A Adverse weather conditions  Bridge Arch Closure  Adverse weather Closure  Adverse weather conditions  Adverse weather conditi

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
3	2	6	Moderate		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	2	4	Minor		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

## 10A - LTTCE - Vessels subject to increased interaction during periods of low water

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Safeguards
10A - LTTCE	Grounding - All vessels due to 'Squat Effect'	At periods of low water, vessels may be affected by the 'Squat Effect', causing them to be closer to the river bed than expected.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>MCA Guidance document</li> </ul>	Proposed temporary cofferdam and working area footprint minimised

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
1	2	2	Slight		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

	Pre Control - N	ledia Attention	
Severity	Probability	Risk Score	Risk Band
3	2	6	Moderate

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

	Post Contr	ol - People	
Severity	Probability	Risk Score	Risk Band
3	2	6	Moderate

	Post Control -	- Environment	
Severity	Probability	Risk Score	Risk Band
1	2	2	Slight

	Post Control - Op	erational Impact	
Severity	Probability	Risk Score	Risk Band
3	2	6	Moderate

	Post Control - N	Media Attention	
Severity	Probability	Risk Score	Risk Band
3	2	6	Moderate

Assessment Notes	

## 11A - LTTCE - Mooring breakout

Hazard ID	Hazard Title	Hazard Description	Likely Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
11A - LTTCE	Mooring breakout	A vessel involved in Thames Tunnel activities breaks free temporary/layup moorings.	<ul> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> </ul>	<ul> <li>Single Major Injury</li> <li>Moderate Damage - House Boat</li> <li>Moderate Structural Damage -         Marina</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Jetty (Thames         Water)</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Structural Damage - Jetty         (Other)</li> <li>Minor Pollution</li> </ul>	<ul> <li>Tug Operator Procedures</li> <li>Emergency Plans &amp; Procedures</li> <li>Mooring Inspections</li> <li>Inspection Routine</li> <li>Qualified Crew</li> </ul>	Use of reputable marine contractors

	Pre Contro	ol - People	
Severity	Probability	Risk Score	Risk Band
3	3	9	Moderate

	Pre Control -	Environment	
Severity	Probability	Risk Score	Risk Band
2	3	6	Moderate

	Pre Control - Op	erational Impact	
Severity	Probability	Risk Score	Risk Band
3	3	9	Moderate

	Pre Control - N	ledia Attention	
Severity	Probability	Risk Score	Risk Band
2	3	6	Moderate

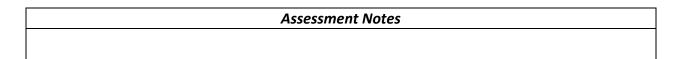
Relevant PLA Guidance
Code of Practice for the Safe Mooring of Vessels on the Thames 2010

Post Control - People				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Environment				
Severity Probability Risk Score Risk Band				
2	2	4	Minor	

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
2	2	4	Minor	



### 12A - LTTCE - Collision with High Speed Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
12A - LTTCE	Collision with High Speed Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - High Speed Craft</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>General Directions</li> <li>Tug Operator Procedures</li> <li>Passage Planning</li> <li>VTS Navigational Broadcast</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Thames AIS</li> <li>HSC Code</li> <li>VHF Communications</li> <li>COLREGs</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Use of reputable and experienced marine contractor</li> <li>Berth Co-ordinator</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>Berth Co-ordinator to monitor VHF</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> </ul>

Pre Control - People				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
2	3	6	Moderate		

Pre Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
3	3	9	Moderate			

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
4	3	12	High	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Code of Practice Passenger Vessel Operations on the Thames

Post Control - People				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Environment				
Severity Probability Risk Score Risk Band				
2	2	4	Minor	

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
4	2	8	Moderate		

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations Welfare Amenities
Lifting operations Movement of materials Fire safety

Slips and trips Mooring

### 13A - LTTCE- Collision with Class V Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
13A - LTTCE	Collision with Class V Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Passenger Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>BML Local Knowledge Endorsement</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>VHF Communications</li> <li>Tug Operator Procedures</li> <li>General Directions</li> <li>Vessel Master Experience</li> <li>VTS Navigational Broadcast</li> <li>COLREGs</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Use of reputable and experienced marine contractor</li> <li>Berth Co-ordinator</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>Berth Co-ordinator to monitor VHF</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

	Pre Control - Media Attention					
	Severity Probability Risk Score Risk Band					
Ī	4	3	12	High		

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide
- •Code of Practice Passenger Vessel Operations on the Thames

Post Control - People					
Severity Probability Risk Score Risk Band					
3 2 6 Moderate					

Post Control - Environment				
Severity Probability Risk Score Risk Band				
2	2	4	Minor	

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3 2 6 Moderate					

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
4	2	8	Moderate		

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations Welfare Amenities
Lifting operations Movement of materials Fire safety
Slips and trips Mooring

### 14A - LTTCE - Collision with Private Leisure Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
14A LTTCE	Collision with Private Leisure Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Vessel Master Experience</li> <li>Qualified Crew</li> <li>VHF Communications</li> <li>VTS Navigational Broadcast</li> <li>Ship Towage Code of Practice</li> <li>Tug Operator Procedures</li> <li>COLREGs</li> <li>General Directions</li> <li>Admiralty Charts</li> <li>Perm / Temp Notice to Mariners</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Berth Co-ordinator</li> <li>Berth Co-ordinator to monitor VHF</li> <li>CCTV to provide additional</li> </ul>
			General lack of marine knowledge		Aids to Navigation	information to Berth Coordinator

Pre Control - People					
Severity Probability Risk Score Risk Band					
3	4	12	High		

Pre Control - Environment				
Severity Probability Risk Score Risk Band				
2	4	8	Moderate	

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3	3 4 12 <b>High</b>				

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
3	3 4 12 <b>High</b>				

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- River Thames Recreational Users Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide

Post Control - People				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

Post Control - Environment						
Severity Probability Risk Score Risk Band						
2	2 3 6 Moderate					

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3	3 3 9 Moderate				

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
3	3 3 9 Moderate				

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

> Working at height Loading / Unloading operations Lifting operations Movement of materials

Slips and trips Mooring

Fire safety

**Welfare Amenities** 

### 15A - LTTCE - Collision with Commercial Freight Operator (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
15A - LTTCE	Collision with commercial freight operator (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>Bridge Special Signal Lights</li> <li>Emergency Plans &amp; Procedures</li> <li>VTS Navigational Broadcast</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>BML Local Knowledge</li></ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Berth Co-ordinator</li> <li>Berth Co-ordinator to monitor VHF</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> <li>Closure of Arch No 1 to all traffic</li> </ul>

Pre Control - People				
Severity Probability Risk Score Risk Band				
2	4	8	Moderate	

Pre Control - Environment				
Severity Probability Risk Score Risk Band				
3	4	12	High	

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
2	2 4 8 Moderate				

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
3	4	12	High	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
2	3	6	Moderate		

Post Control - Environment				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
2 3 6 Moderate				

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
3	3 3 9 Moderate				

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations Welfare Amenities

Lifting operations Movement of materials Fire safety

Slips and trips Mooring

### 16A - LTTCE - Collision with Tug and Tow (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
16A - LTTCE	Collision with tug and tow (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>Bridge Special Signal Lights</li> <li>Emergency Plans &amp; Procedures</li> <li>VTS Navigational Broadcast</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>BML Local Knowledge Endorsement</li> <li>Perm / Temp Notice to Mariners</li> <li>Tug Operator Procedures</li> <li>General Directions</li> <li>COLREGS</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Berth Co-ordinator</li> <li>Berth Co-ordinator to monitor VHF</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> <li>Closure of Arch No 1 to all traffic</li> </ul>

Pre Control - People				
Severity Probability Risk Score Risk Band				
2	4	8	Moderate	

Pre Control - Environment				
Severity Probability Risk Score Risk Band				
3	4	12	High	

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
2	2 4 8 Moderate				

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
2	2 3 6 Moderate				

Post Control - Environment					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
2	2 3 6 Moderate				

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

### 17A - LTTCE - Contact with Chelsea or Victoria Rail Bridge (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
17A - LTTCE	Contact with Chelsea or Victoria Rail Bridge (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>General Directions</li> <li>PLA Bridge Guide</li> <li>Passage Planning</li> <li>Accurate Tidal Information</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Tug Operator Procedures</li> <li>COLREGs</li> <li>Ship Towage Code of Practice</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
2	3	6	Moderate		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
2 3 6 Moderate					

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
2 3 6 <b>Moderate</b>					

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- •Ship Towage Operations on the Thames
- •Code of Practice for the Safe Mooring of Vessels on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide

Post Control - People					
Severity Probability Risk Score Risk Band					
2 3 6 Moderate					

Post Control - Environment					
Severity	Severity Probability Risk Score Risk Band				
3	3	9	Moderate		

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
2 3 6 Moderate					

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

## 18A - LTTCE - Collision with High Speed Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
18A - LTTCE	Collision with High Speed Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - High Speed Craft</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact					
Severity	Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance	

Post Control - People					
	Severity	Probability	Risk Score	Risk Band	
	Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity	Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

#### **Assessment Notes**

Not relevant for this phase of the project

## 19A - LTTCE- Collision with Class V Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
19A - LTTCE	Collision with Class V Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Passenger Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
	Severity	Probability	Risk Score	Risk Band
	Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Relevant PLA Guidance		

Post Control - People				
Severity Probability Risk Score Risk Band				
Not Assessed Not Assessed Not Assessed Not Assessed				

Post Control - Environment						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Operational Impact						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Assessment Notes
Not relevant for this phase of the project

## 20A - LTTCE - Collision with Private Leisure Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
20A LTTCE	Collision with Private Leisure Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new inriver structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Private         Leisure Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Environment				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact						
!	Severity Probability Risk Score Risk Band					
Not	Not Assessed Not Assessed Not Assessed					

Pre Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Relevant PLA Guidance	

Post Control - People			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Environment			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Operational Impact			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Assessment Notes	
Not relevant for this phase of the project	

## 21A - LTTCE - Collision with Commercial Freight Operator (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
21A - LTTCE	Collision with commercial freight operator (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Environment			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Operational Impact			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Relevant PLA Guidance

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

	Assessment Notes	
Not relevant for this phase	of the project	
	,	

## 22A - LTTCE - Collision with Tug and Tow (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
22A - LTTCE	Collision with tug and tow (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

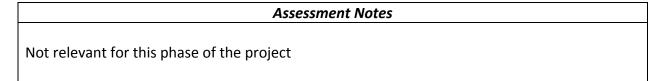
Relevant PLA Guidance				

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed					

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed Not Assessed Not Assessed					



## 23A - LTTCE - Contact with Chelsea or Victoria Rail Bridge (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
23A - LTTCE	Contact with Chelsea or Victoria Rail Bridge (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity		Probability	Risk Score	Risk Band
Not Assesse	d	Not Assessed	Not Assessed	Not Assessed

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance				

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Assessment Notes	
Not relevant for this phase of the project	

## Annex C- Most likely hazard log: Phase B - Construction of drop shaft/culvert/connection

## C.1 Summary most likely hazard list: Phase B - Construction of drop shaft/culvert/connections

Hazard Id	Hazard Title	Hazard Description	People	Environment	Operational	Media
1B	Emergency Arch closure - Arch No 2	There may be an emergency requirement to close No 2 arch.	8	4	6	6
2B	Planned arch closure - Arch No 2	There may be a requirement to close No 2 arch for maintenance.	8	4	6	6
3B	Planned Arch closure - Arch No 1	During construction/use/Deconstruction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	12	9	12	6
4B	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	9	6	6	9
5B	Contact - High Speed Passenger Vessel with work site	A High Speed Passenger Vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	8	4	6	8
6B	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	8	4	6	8
7B	Contact - private leisure vessel with work site	A private leisure vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	8	4	6	8
8B	Contact - commercial freight operator with work site	A commercial freight operator comes into contact with Tunnel temporary or permanent work site at Chelsea Embankment.	6	4	6	6

9B	Contact - tug and tow with work site	A tug and tow comes into contact with Thames Tunnel temporary or permanent work	6	4	6	6
10B	Grounding - All vessels due to 'Squat Effect'	site at Chelsea Embankment.  At periods of low water, vessels may be affected by the 'Squat Effect', causing them to be closer to the river bed than expected.	6	2	6	6
11B	Mooring Breakout	A vessel involved in Thames Tunnel activities breaks free from moorings	6	4	6	4
12B	Collision - High Speed Passenger Vessel (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment	N/A	N/A	N/A	N/A
13B	Collision - Class V passenger vessel (construction/deconstruction)	A vessel conducting Tunnel construction/deconstruction activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A
14B	Collision - private leisure vessel (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a private leisure vessel in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A
15B	Collision - commercial freight operator (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a commercial freight operator in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A
16B	Collision - tug and tow (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a tug and tow in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A

17B	Contact with Chelsea or Victoria Rail Bridge (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure.	N/A	N/A	N/A	N/A
18B	Collision - High Speed Passenger Vessel (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment	6	4	6	8
19B	Collision - Class V passenger vessel (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment.	6	4	6	8
20B	Collision - private leisure vessel (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a private leisure vessel in the vicinity of Chelsea Embankment.	9	6	9	9

	Collision - commercial freight	A vessel conducting Thames	6	9	6	9
	operator	Tunnel delivery/material				
21B	(delivery/material removal)	removal activities collides with a				
210		commercial freight operator in				
		the vicinity of Chelsea				
		Embankment.				
	Collision - tug and tow	A vessel conducting Thames	6	9	6	9
	(delivery/material removal)	Tunnel delivery/material				
22B		removal activities collides with a				
		tug and tow in the vicinity of				
		Chelsea Embankment.				
	Contact with Chelsea or	A vessel conducting Thames	6	3	6	6
	Victoria Rail Bridge	Tunnel delivery/material				
	(delivery/material removal)	removal activities makes contact				
23B		with Chelsea or Victoria Rail				
		Bridge, including arches,				
		abutments and any associated				
		bridge superstructure.				

## C.2 Most likely hazard list – Phase B: Construction of drop shaft/culvert/connections

### 1B - LTTCE - Emergency Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
1B - LTTCE	Emergency Arch Closure - Arch No 2	During Thames tunnel works there may be an emergency requirement to close No 2 arch of Chelsea Bridge.	<ul> <li>Emergency Bridge Arch Closure</li> <li>River Incident</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Thames AIS</li> <li>COLREGS</li> </ul>	• See assessment notes

Pre Control - People						
Severity	Probability	Risk Score	Risk Band			
4	3	12	High			

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People					
Severity Probability Risk Score Risk Band					
4	2	8	Moderate		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3 2 6 Moderate					

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3 2 6 Moderate				

#### **Assessment Notes**

Chelsea Embankment Foreshore

• It is assessed that Thames Tideway Tunnel activities at the Chelsea Embankment site will not pose additional navigational safety issues in the event of an emergency arch closure. In the event that Arch No 2 is closed then it is expected that all navigation through this bridge will be suspended.

Navigational Issues and Preliminary Risk Assessment

### 2B - LTTCE - Planned Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
2B - LTTCE	Planned Arch Closure - Arch No 2	During construction of the temporary cofferdam there may be a scheduled requirement to close No 2 arch.	<ul> <li>Planned Bridge arch closure</li> <li>Maintenance and Inspection routines</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Bridge Special Signal Lights</li> <li>VTS Qualification</li> </ul>	<ul> <li>Scheduling of arch closures in order to facilitate minimum disruption to river users</li> <li>Inspection routine (see assessment notes)</li> <li>A Notice to Mariners to be issued, informing river users of the planned closures and the lights/markings to expect</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	2	4	Minor		

Post Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
3	3 2 6 Moderate					

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

- Inspection Routines
  - o General Inspection every 2 years
  - o Principal Inspection every 6<sup>th</sup> year requires full inspection within touching distance of all elements and therefore inspection from below is required Arch Closure as a result.
- Principal Inspection to be conducted immediately prior to work commencing

### 3B - LTTCE - Planned Arch Closure - Arch No 1

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
3B - LTTCE	Planned Arch Closure - Arch No 1	During construction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	Planned Bridge arch closure	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Bridge Special Signal Lights</li> <li>VTS Qualification</li> </ul>	<ul> <li>Scheduling of arch closures in order to facilitate minimum disruption to river users</li> <li>Inspection routine (see assessment notes)</li> <li>Arch No 1 typically not used due to corresponding Arch on Victoria Rail Bridge being blocked by moored barges.</li> <li>A Notice to Mariners to be issued, informing river users of the planned closures and the lights/markings to expect</li> </ul>

Pre Control - People						
Severity	Probability	Risk Score	Risk Band			
4	4	16	Extreme			

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	4	8	Moderate		

Pre Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
4	4	16	Extreme			

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
2	4	8	Moderate		

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People						
Severity	Probability	Risk Score	Risk Band			
4	3	12	High			

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

- It is proposed that Arch No 1 is closed to all navigation for the duration of Phase 1.
- Inspection Routines
  - o General Inspection every 2 years
  - o Principal Inspection every 6<sup>th</sup> year requires full inspection within touching distance of all elements and therefore inspection from below is required Arch Closure as a result.
- Principal Inspection to be conducted immediately prior to work commencing

### 4B - LTTCE - Increased Flow

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
4B - LTTCE	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	Shape and position of temporary cofferdam	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	None identified for this hazard	<ul> <li>3D and computational modelling</li> <li>See assessment notes</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact				
Severity Probability Risk Score Risk Band				
2	3	6	Moderate	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity Probability Risk Score Risk Band				
3 3 9 <b>Moderate</b>				

Post Control - Environment				
Severity Probability Risk Score Risk Band				
2 3 6 Moderate				

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
2 3 6 Moderate				

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
3 3 9 Moderate				

- Changes in flow at Chelsea Embankment is reported in HR Wallingford's 'Combined Sewer Overflow Foreshore Works Fluvial Modelling Chelsea Embankment', 100-RG-MDL-WALLI-026-AC Release 3.0, November 2011.
  - o For the typical tide/mean freshwater flow simulation the ebb tide results show modest speed increases across the width of the estuary being slightly more than 0.1m/s.
  - O The equivalent results at time of peak flood show a similar distribution of peak currents for the Baseline case although the magnitude of the peak currents is larger for the flood tide with most of the channel having currents greater than 1.5 m/s.

### 5B - LTTCE - Contact - High Speed Passenger Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
5B - LTTCE	Contact - High Speed passenger vessel with work site	A High Speed passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage -         Passenger Vessel</li> <li>Moderate Damage - High         Speed Craft</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
4	3	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
4	3	12	High	

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity Probability Risk Score Risk Band				
4 2 8 Moderate				

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	2	4	Minor		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

## **6B - LTTCE - Contact - Class V Passenger Vessel with Work Site**

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
6B - LTTCE	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage -         Passenger Vessel</li> <li>Moderate Damage - High         Speed Craft</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of         Chelsea Bridge Temporary Notice         to Mariners - providing notice that         construction activities are being         conducted in the area</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

#### 7B - LTTCE - Contact - Private Leisure Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
7B - LTTCE	Contact - Private leisure vessel with work site	Private leisure vessels, including narrow boats, comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Capsized Private Leisure Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Aids to Navigation</li> <li>VHF Communications</li> <li>COLREGS</li> <li>General Directions</li> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> <li>Information provided to local recreational clubs and marinas providing an overview of the works being conducted and expected duration</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

	Pre Control -	Environment	
Severity	Probability	Risk Score	Risk Band
2	3	6	Moderate

Pre Control - Operational Impact				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- Mariners Guide to Bridges on the Tidal Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity Probability Risk Score Risk Band				
4	2	8	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
3 2 6 Moderate				

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
4	2	8	Moderate	

#### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

> Working at height Loading / Unloading operations Lifting operations Movement of materials

Slips and trips Mooring

Welfare Amenities Fire safety

## 8B - LTTCE - Contact - Commercial freight with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
8B - LTTCE	Contact - commercial freight with work site	Commercial freight comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Moderate Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGs</li> <li>Oil Spill Contingency Plan</li> <li>Tug Operator Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

### 9B - LTTCE - Contact - Tug and Tow with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
9B - LTTCE	Contact - Tug and Tow with work site	A Tug and Tow comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-</li> </ul>	<ul> <li>Single Major Injury</li> <li>Moderate Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>Aids to Navigation</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGs</li> <li>Oil Spill Contingency Plan</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>
			river structure		Tug Operator Procedures	

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

#### **Sub Contractors Risk Assessment**

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Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# 10B - LTTCE - Vessels subject to increased interaction during periods of low water

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Safeguards
10B - LTTCE	Grounding - All vessels due to 'Squat Effect'	At periods of low water, vessels may be affected by the 'Squat Effect', causing them to be closer to the river bed than expected.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>MCA Guidance document</li> </ul>	Proposed temporary cofferdam and working area footprint minimised

Pre Control - People						
Severity Probability Risk Score Risk Band						
3	2	6	Moderate			

Pre Control - Environment						
Severity	Probability	Risk Score	Risk Band			
1	2	2	Slight			

Pre Control - Operational Impact						
Severity Probability Risk Score Risk Band						
3	2	6	Moderate			

Pre Control - Media Attention						
Severity Probability Risk Score Risk Band						
3	2	6	Moderate			

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People						
Severity Probability Risk Score Risk Band						
3	2	6	Moderate			

Post Control - Environment						
Severity Probability Risk Score Risk Band						
1	2	2	Slight			

Post Control - Operational Impact						
Severity Probability Risk Score Risk Band						
3	2	6	Moderate			

Post Control - Media Attention						
Severity Probability Risk Score Risk Band						
3	2	6	Moderate			

Assessment Notes				

# 11B - LTTCE - Contact with Blackfriars Bridge (Road & Rail)

Hazard ID	Hazard Title	Hazard Description	Likely Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
11B - LTTCE	Mooring breakout	A vessel involved in Thames Tunnel activities breaks free temporary/layup moorings.	<ul> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> </ul>	<ul> <li>Single Major Injury</li> <li>Moderate Damage - House Boat</li> <li>Moderate Structural Damage -         Marina</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Jetty (Thames         Water)</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Structural Damage - Jetty         (Other)</li> <li>Minor Pollution</li> </ul>	<ul> <li>Tug Operator Procedures</li> <li>Emergency Plans &amp; Procedures</li> <li>Mooring Inspections</li> <li>Inspection Routine</li> <li>Qualified Crew</li> </ul>	Use of reputable marine contractors

Pre Control - People					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
2 3 6 Moderate					

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
2	3	6	Moderate		

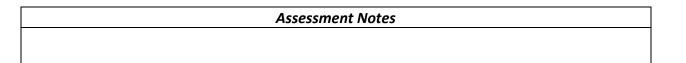
Relevant PLA Guidance
• Code of Practice for the Safe Mooring of Vessels on the Thames 2010

Post Control - People					
Severity Probability Risk Score Risk Band					
3	2	6	Moderate		

Post Control - Environment				
Severity Probability Risk Score Risk Band				
2	2	4	Minor	

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
2	2	4	Minor	



# 12B - LTTCE - Collision with High Speed Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
12B - LTTCE	Collision with High Speed Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - High Speed Craft</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed					

Pre Control - Environment				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed				

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Relevant PLA Guidance

Post Control - People				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Media Attention				
Severity Probability Risk Score Ri				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

### Assessment Notes

# 13B - LTTCE- Collision with Class V Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
13B - LTTCE	Collision with Class V Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage -         Passenger Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People			
Severity	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Environment			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Operational Impact			
Severity	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Media Attention			
Severity	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Relevant PLA Guidance	

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

#### **Assessment Notes**

# 14B - LTTCE - Collision with Private Leisure Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
14B - LTTCE	Collision with Private Leisure Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new inriver structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance				

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

### Assessment Notes

# 15B - LTTCE - Collision with Commercial Freight Operator (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
15B - LTTCE	Collision with commercial freight operator (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance					

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

### Assessment Notes

# 16B - LTTCE - Collision with Tug and Tow (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
16B - LTTCE	Collision with tug and tow (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Relevant PLA Guidance	

Post Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed Not A					

Post Control - Media Attention					
Severity	Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Assessment Notes				
Not relevant for this phase of the project				

# 17B - LTTCE - Contact with Chelsea or Victoria Rail Bridge (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
17B - LTTCE	Contact with Chelsea or Victoria Rail Bridge (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

Relevant PLA Guidance				

Post Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Assessment Notes	
Not relevant for this phase of the project	

# 18B - LTTCE - Collision with High Speed Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
18B - LTTCE	Collision with High Speed Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - High Speed Craft</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>General Directions</li> <li>Tug Operator Procedures</li> <li>Passage Planning</li> <li>VTS Navigational Broadcast</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Thames AIS</li> <li>HSC Code</li> <li>VHF Communications</li> <li>COLREGs</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Use of reputable and experienced marine contractor</li> <li>Berth Master</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>Berth Master to monitor VHF</li> <li>CCTV to provide additional information to Berth Master</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- •Code of Practice Passenger Vessel Operations on the Thames

Post Control - People					
Severity Probability Risk Score Risk Band					
3	2	6	Moderate		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3 2 6 Moderate				

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height	Loading / Unloading operations	Welfare Amenities
Lifting operations	Movement of materials	Fire safety
Slins and trins	Mooring	

# 19B - LTTCE- Collision with Class V Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
19B - LTTCE	Collision with Class V Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Passenger Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>BML Local Knowledge Endorsement</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>VHF Communications</li> <li>Tug Operator Procedures</li> <li>General Directions</li> <li>Vessel Master Experience</li> <li>VTS Navigational Broadcast</li> <li>COLREGs</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Berth Master</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>Berth Master to monitor VHF</li> <li>CCTV to provide additional information to Berth Master</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide
- •Code of Practice Passenger Vessel Operations on the Thames

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	2	4	Minor		

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

#### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

. •				
	Working at height	Loading / Unloading operations	Welfare	
	Amenities			
	Lifting operations	Movement of materials	Fire safety	
	Slips and trips	Mooring		

Navigational Issues and Preliminary Risk Assessment

# 20B - LTTCE - Collision with Private Leisure Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
20B - LTTCE	Collision with Private Leisure Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new inriver structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Vessel Master Experience</li> <li>Qualified Crew</li> <li>VHF Communications</li> <li>VTS Navigational Broadcast</li> <li>Ship Towage Code of Practice</li> <li>Tug Operator Procedures</li> <li>COLREGs</li> <li>General Directions</li> <li>Admiralty Charts</li> <li>Perm / Temp Notice to Mariners</li> <li>Emergency Plans &amp; Procedures</li> <li>Aids to Navigation</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Berth Master</li> <li>Berth Master to monitor VHF</li> <li>CCTV to provide additional information to Berth Master</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	4	8	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	4	12	High		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •River Thames Recreational Users Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide

Post Control - People				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# 21B - LTTCE - Collision with Commercial Freight Operator (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
21B - LTTCE	Collision with commercial freight operator (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>Bridge Special Signal Lights</li> <li>Emergency Plans &amp; Procedures</li> <li>VTS Navigational Broadcast</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>BML Local Knowledge</li></ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Berth Master</li> <li>Berth Master to monitor VHF</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>CCTV to provide additional information to Berth Master</li> <li>Closure of Arch No 1 to all traffic</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
2	4	8	Moderate	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
2	4	8	Moderate	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Post Control - Environment				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
2	3	6	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

#### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations Welfare Amenities
Lifting operations Movement of materials Fire safety
Slips and trips Mooring

# 22B - LTTCE - Collision with Tug and Tow (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
22B - LTTCE	Collision with tug and tow (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>Bridge Special Signal Lights</li> <li>Emergency Plans &amp; Procedures</li> <li>VTS Navigational Broadcast</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>BML Local Knowledge Endorsement</li> <li>Perm / Temp Notice to Mariners</li> <li>Tug Operator Procedures</li> <li>General Directions</li> <li>COLREGS</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Berth Master</li> <li>Berth Master to monitor VHF</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>CCTV to provide additional information to Berth Master</li> <li>Closure of Arch No 1 to all traffic</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
2	4	8	Moderate	

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	4	12	High		

Pre Control - Operational Impact					
Severity		Probability	Risk Score	Risk Band	
2		4	8	Moderate	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

### 23B - LTTCE - Contact with Chelsea or Victoria Rail Bridge (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
23B - LTTCE	Contact with Chelsea or Victoria Rail Bridge (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>General Directions</li> <li>PLA Bridge Guide</li> <li>Passage Planning</li> <li>Accurate Tidal Information</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Tug Operator Procedures</li> <li>COLREGs</li> <li>Ship Towage Code of Practice</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
1	3	3	Minor		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- •Ship Towage Operations on the Thames
- •Code of Practice for the Safe Mooring of Vessels on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide

Post Control - People						
Severity	Probability	Risk Score	Risk Band			
2	3	6	Moderate			

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
1	3	3	Minor		

Post Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
2	3	6	Moderate			

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

#### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# Annex D- Most likely hazard log: Phase C - Removal of of cofferdam

# D.1 Most likely summary hazard list: Phase C - Removal of cofferdam

Hazard Id	Hazard Title Hazard Description		People	Environment	Operational	Media
1C	Emergency Arch closure - Arch No 2	There may be an emergency requirement to close No 2 arch.	8	4	6	6
2C	Planned arch closure - Arch No 2  There may be a requirement to close No 2 arch for maintenance.		8	4	6	6
3C	Planned Arch closure - Arch No 1	During construction/use/Deconstruction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	12	6	12	6
4C	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	9	6	6	9
5C	Contact - High Speed Passenger Vessel with work site	A High Speed Passenger Vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	8	4	6	8
6C	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	8	4	6	8
7C	Contact - private leisure vessel with work site	A private leisure vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	8	4	6	8
8C	Contact - commercial freight operator with work site	A commercial freight operator comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	6	4	6	6

	Contact - tug and tow with	A tug and tow comes into	6	4	6	6
0.0	work site	contact with Thames Tunnel				
9C		temporary or permanent work				
		site at Chelsea Embankment.				
	Grounding - All vessels due to	At periods of low water, vessels	6	2	6	6
10C	'Squat Effect'	may be affected by the 'Squat				
100		Effect', causing them to be closer				
		to the river bed than expected.				
	Mooring Breakout	A vessel involved in Thames	6	4	6	4
11C		Tunnel activities breaks free				
		from moorings				
	Collision - High Speed	A vessel conducting Thames	6	4	6	8
	Passenger Vessel	Tunnel				
	(construction/deconstruction)	construction/deconstruction				
12C		activities collides with a High				
		Speed Passenger Vessel (e.g.				
		Thames Clipper) in the vicinity of				
		Chelsea Embankment				
	Collision - Class V passenger	A vessel conducting Thames	6	4	6	8
	vessel	Tunnel				
13C	(construction/deconstruction)	construction/deconstruction				
130		activities collides with a Class V				
		passenger vessel in the vicinity				
		of Chelsea Embankment.				
	Collision - private leisure	A vessel conducting Thames	9	6	9	9
	vessel	Tunnel				
14C	(construction/deconstruction)	construction/deconstruction				
1.0		activities collides with a private				
		leisure vessel in the vicinity of				
		Chelsea Embankment.	_	_	_	
	Collision - commercial freight	A vessel conducting Thames	6	9	6	9
	operator	Tunnel				
450	(construction/deconstruction)	construction/deconstruction				
15C		activities collides with a				
		commercial freight operator in				
		the vicinity of Chelsea				
		Embankment.				

	Collision - tug and tow	A vessel conducting Thames	6	9	6	9
	(construction/deconstruction)	Tunnel				
16C		construction/deconstruction				
100		activities collides with a tug and				
		tow in the vicinity of Chelsea				
		Embankment.				
	Contact with Chelsea or	A vessel conducting Thames	6	3	6	6
	Victoria Rail Bridge	Tunnel				
	(construction/deconstruction)	construction/deconstruction				
17C		activities makes contact with				
1/0		Chelsea or Victoria Rail Bridge,				
		including arches, abutments and				
		any associated bridge				
		superstructure.				
	Collision - High Speed	A vessel conducting Thames	N/A	N/A	N/A	N/A
	Passenger Vessel	Tunnel delivery/material				
18C	(delivery/material removal)	removal activities collides with a				
100		High Speed Passenger Vessel				
		(e.g. Thames Clipper) in the				
		vicinity of Chelsea Embankment				
	Collision - Class V passenger	A vessel conducting Thames	N/A	N/A	N/A	N/A
	vessel	Tunnel delivery/material				
19C	(delivery/material removal)	removal activities collides with a				
		Class V passenger vessel in the				
		vicinity of Chelsea Embankment.				

20C	Collision - private leisure vessel (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a private leisure vessel in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A
21C	Collision - commercial freight operator (delivery/material removal)	Tunnel delivery/material		N/A	N/A	N/A
22C	Collision - tug and tow (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a tug and tow in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A
23C	Contact with Chelsea or Victoria Rail Bridge (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure.	N/A	N/A	N/A	N/A

# D.2 Most likely hazard list – Phase C: Removal of cofferdam

# 1C - LTTCE - Emergency Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
1C - LTTCE	Emergency	During Thames tunnel	Emergency Bridge Arch	Multiple Major Injuries	VTS Navigational Broadcast	See assessment notes
	Arch Closure -	works there may be an	Closure	Minor Damage - Barge	VHF Communications	
	Arch No 2	emergency requirement	River Incident	Minor Damage - Tug	Aids to Navigation	
		to close No 2 arch of		Moderate Damage - Passenger	Thames AIS	
		Chelsea Bridge.		Vessel	• COLREGs	
				Moderate Damage - High Speed		
				Craft		
				Moderate Damage - Private Leisure		
				Vessel		
				• Moderate Damage - Sailing Boat /		
				Small Vessel		
				Bridge Arch Closure - Temporary		
				Minor Pollution		

Pre Control - People						
Severity	Probability	Risk Score	Risk Band			
4	3	12	High			

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
2 3 6 Moderate					

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People					
Severity Probability Risk Score Risk Band					
4	2	8	Moderate		

Post Control - Environment					
Severity Probability Risk Score Risk Band					
2 2 4 <b>Minor</b>					

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3 2 6 Moderate					

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 2 6 Moderate					

#### **Assessment Notes**

• It is assessed that Thames Tideway Tunnel activities at the Chelsea Embankment site will not pose additional navigational safety issues in the event of an emergency arch closure. In the event that Arch No 2 is closed then it is expected that all navigation through this bridge will be suspended.

Navigational Issues and Preliminary Risk Assessment

#### 2C - LTTCE - Planned Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
2C - LTTCE	Planned Arch Closure - Arch No 2	During removal of the temporary cofferdam there may be a scheduled requirement to close No 2 arch.	<ul> <li>Planned Bridge arch closure</li> <li>Maintenance and Inspection routines</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Bridge Special Signal Lights</li> <li>VTS Qualification</li> </ul>	<ul> <li>Scheduling of arch closures in order to facilitate minimum disruption to river users</li> <li>Inspection routine (see assessment notes)</li> <li>A Notice to Mariners to be issued, informing river users of the planned closures and the lights/markings to expect</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
4 3 12 <b>High</b>					

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
2 3 6 Moderate					

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3	3 3 9 Moderate				

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
4 2 8 Moderate				

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Media Attention						
Severity Probability Risk Score Risk Band						
3	3 2 6 Moderate					

#### **Assessment Notes**

- Inspection Routines
  - o General Inspection every 2 years
  - Principal Inspection every 6<sup>th</sup> year requires full inspection within touching distance of all elements and therefore inspection from below is required - Arch Closure as a result.
- Principal Inspection to be conducted immediately prior to work commencing

### 3C - LTTCE - Planned Arch Closure - Arch No 1

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
3C - LTTCE	Planned Arch Closure - Arch No 1	During construction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	Planned Bridge arch closure	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Bridge Special Signal Lights</li> <li>VTS Qualification</li> </ul>	<ul> <li>Scheduling of arch closures in order to facilitate minimum disruption to river users</li> <li>Inspection routine (see assessment notes)</li> <li>Arch No 1 typically not used due to corresponding Arch on Victoria Rail Bridge being blocked by moored barges.</li> <li>A Notice to Mariners to be issued, informing river users of the planned closures and the lights/markings to expect</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	4	16	Extreme		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	2 4 8 Moderate				

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	4 4 16 Extreme				

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
2	2 4 8 Moderate				

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	4 3 12 <b>High</b>				

Post Control - Media Attention				
Sever	ity	Probability	Risk Score	Risk Band
2		3	6	Moderate

#### **Assessment Notes**

- It is proposed that Arch No 1 is closed to all navigation for the duration of Phase 1.
- Inspection Routines
  - o General Inspection every 2 years
  - o Principal Inspection every 6<sup>th</sup> year requires full inspection within touching distance of all elements and therefore inspection from below is required Arch Closure as a result.
- Principal Inspection to be conducted immediately prior to work commencing

Navigational Issues and Preliminary Risk Assessment

#### 4C - LTTCE - Increased Flow

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
4C - LTTCE	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	Shape and position of temporary cofferdam	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	None identified for this hazard	<ul> <li>3D and computational modelling</li> <li>See assessment notes</li> </ul>

Pre Control - People				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

Pre Control - Environment				
Severity	Risk Band			
2	3	6	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Environment				
Severity Probability Risk Score Risk Band				
2	3	6	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

#### **Assessment Notes**

- Changes in flow at Chelsea Embankment is reported in HR Wallingford's 'Combined Sewer Overflow Foreshore Works Fluvial Modelling – Chelsea Embankment', 100-RG-MDL-WALLI-026-AC Release 3.0, November 2011.
  - For the typical tide/mean freshwater flow simulation the ebb tide results show modest speed increases across the width of the estuary being slightly more than 0.1m/s.
  - o The equivalent results at time of peak flood show a similar distribution of peak currents for the Baseline case although the magnitude of the peak currents is larger for the flood tide with most of the channel having currents greater than 1.5 m/s.

## 5C - LTTCE - Contact - High Speed Passenger Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
5C - LTTCE	Contact - High Speed passenger vessel with work site	A High Speed passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage -         Passenger Vessel</li> <li>Moderate Damage - High         Speed Craft</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
3	3	9	Moderate			

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
4 2 8 Moderate					

Post Control - Environment					
Severity Probability Risk Score Risk Band					
2	2	4	Minor		

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3	2	6	Moderate		

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
4	2	8	Moderate		

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations
Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

Navigational Issues and Preliminary Risk Assessment

## 6C - LTTCE - Contact - Class V Passenger Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
6C - LTTCE	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage -         Passenger Vessel</li> <li>Moderate Damage - High         Speed Craft</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge</li></ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity Probability Risk Score Risk Band				
4	2	8	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3 2 6 Moderate				

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
4	2	8	Moderate	

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations
Lifting operations Movement of materials

Slips and trips Mooring

#### 7C - LTTCE - Contact - Private Leisure Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
7C - LTTCE	Contact - Private leisure vessel with work site	Private leisure vessels, including narrow boats, comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Capsized Private Leisure Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Aids to Navigation</li> <li>VHF Communications</li> <li>COLREGS</li> <li>General Directions</li> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of         Chelsea Bridge</li> <li>Temporary Notice to Mariners -         providing notice that         construction activities are being         conducted in the area</li> <li>Information provided to local         recreational clubs and marinas         providing an overview of the         works being conducted and         expected duration</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- Mariners Guide to Bridges on the Tidal Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3	3 2 6 Moderate				

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
4	2	8	Moderate		

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations
Lifting operations Movement of materials

Slips and trips Mooring

## 8C - LTTCE - Contact - Commercial freight with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
8C - LTTCE	Contact - commercial freight with work site	Commercial freight comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Moderate Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGs</li> <li>Oil Spill Contingency Plan</li> <li>Tug Operator Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
3	3 3 9 Moderate					

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
3	2	6	Moderate		

#### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

## 9C - LTTCE - Contact - Tug and Tow with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
9C - LTTCE	Contact - Tug and Tow with work site	A Tug and Tow comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Moderate Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGs</li> <li>Oil Spill Contingency Plan</li> <li>Tug Operator Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

	Post Control - People					
Severity Probability Risk Score Risk Band						
	3	2	6	Moderate		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	2	4	Minor		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

#### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# 10C - LTTCE - Vessels subject to increased interaction during periods of low water

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Safeguards
10C - LTTCE	Grounding - All vessels due to 'Squat Effect'	At periods of low water, vessels may be affected by the 'Squat Effect', causing them to be closer to the river bed than expected.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>MCA Guidance document</li> </ul>	Proposed temporary cofferdam and working area footprint minimised

Pre Control - People					
Severity Probability Risk Score Risk Band					
3	2	6	Moderate		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
1	2	2	Slight		

Pre Control - Operational Impact					
	Severity	Probability	Risk Score	Risk Band	
	3	2	6	Moderate	

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Environment			
Severity	Probability	Risk Score	Risk Band
1	2	2	Slight

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
3	2	6	Moderate

Assessment Notes				

# 11C - LTTCE - Mooring breakout

Hazard ID	Hazard Title	Hazard Description	Likely Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
11C - LTTCE	Mooring breakout	A vessel involved in Thames Tunnel activities breaks free temporary/layup moorings.	<ul> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> </ul>	<ul> <li>Single Major Injury</li> <li>Moderate Damage - House Boat</li> <li>Moderate Structural Damage -         Marina</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Jetty (Thames         Water)</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Structural Damage - Jetty         (Other)</li> <li>Minor Pollution</li> </ul>	<ul> <li>Tug Operator Procedures</li> <li>Emergency Plans &amp; Procedures</li> <li>Mooring Inspections</li> <li>Inspection Routine</li> <li>Qualified Crew</li> </ul>	Use of reputable marine contractors

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

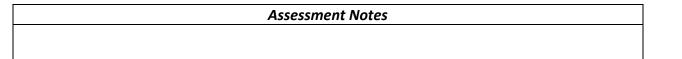
Relevant PLA Guidance
Code of Practice for the Safe Mooring of Vessels on the Thames 2010

Post Control - People			
Severity	Probability	Risk Score	Risk Band
3	2	6	Moderate

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	2	4	Minor		

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	



## 12C - LTTCE - Collision with High Speed Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
12C - LTTCE	Collision with High Speed Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - High Speed Craft</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>General Directions</li> <li>Tug Operator Procedures</li> <li>Passage Planning</li> <li>VTS Navigational Broadcast</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Thames AIS</li> <li>HSC Code</li> <li>VHF Communications</li> <li>COLREGs</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Use of reputable and experienced marine contractor</li> <li>Berth Co-ordinator</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>Berth Co-ordinator to monitor VHF</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- •Code of Practice Passenger Vessel Operations on the Thames

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
3	3 2 6 Moderate				

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height	Loading / Unloading operations	Welfare Amenities
Lifting operations	Movement of materials	Fire safety
Slips and trips	Mooring	

# 13C - LTTCE- Collision with Class V Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
13C - LTTCE	Collision with Class V Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Passenger Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>BML Local Knowledge Endorsement</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>VHF Communications</li> <li>Tug Operator Procedures</li> <li>General Directions</li> <li>Vessel Master Experience</li> <li>VTS Navigational Broadcast</li> <li>COLREGs</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Use of reputable and experienced marine contractor</li> <li>Berth Co-ordinator</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>Berth Co-ordinator to monitor VHF</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
2 3 6 Moderate					

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

Pre Control - Media Attention						
Severity	Severity Probability Risk Score Risk Band					
4 3 12 <b>High</b>						

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide
- Code of Practice Passenger Vessel Operations on the Thames

Post Control - People					
Severity Probability Risk Score Risk Band					
3 2 6 Moderate					

Post Control - Environment					
Severity Probability Risk Score Risk Band					
2	2	4	Minor		

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3 2 6 Moderate					

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
4 2 8 Moderate					

#### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

LIVILIES.	THE assessifient is to include	(but is not infinted to) the following a	activities.
	Working at height	Loading / Unloading operations	Welfare Amenities
	Lifting operations	Movement of materials	Fire safety
	Slips and trips	Mooring	

## 14C - LTTCE - Collision with Private Leisure Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
14C - LTTCE	Collision with Private Leisure Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new in-river structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Private         Leisure Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Vessel Master Experience</li> <li>Qualified Crew</li> <li>VHF Communications</li> <li>VTS Navigational Broadcast</li> <li>Ship Towage Code of Practice</li> <li>Tug Operator Procedures</li> <li>COLREGS</li> <li>General Directions</li> <li>Admiralty Charts</li> <li>Perm / Temp Notice to Mariners</li> <li>Emergency Plans &amp; Procedures</li> <li>Aids to Navigation</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Berth Co-ordinator</li> <li>Berth Co-ordinator to monitor VHF</li> <li>CCTV to provide additional information to Berth Coordinator</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
3	4	12	High		

Pre Control - Environment				
Severity Probability Risk Score Risk Band				
2	4	8	Moderate	

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3	4	12	High		

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
3	4	12	High	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- River Thames Recreational Users Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide

	Post Control - People					
Severity Probability Risk Score Risk Band						
	3	3	9	Moderate		

Post Control - Environment				
Severity Probability Risk Score Risk Band				
2	3	6	Moderate	

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
3 3 9 Moderate				

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

## 15C - LTTCE - Collision with Commercial Freight Operator (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
15C - LTTCE	Collision with commercial freight operator (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>Bridge Special Signal Lights</li> <li>Emergency Plans &amp; Procedures</li> <li>VTS Navigational Broadcast</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>BML Local Knowledge</li></ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Berth Co-ordinator</li> <li>Berth Co-ordinator to monitor VHF</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> <li>Closure of Arch No 1 to all traffic</li> </ul>

Pre Control - People				
Severity Probability Risk Score Risk Band				
2 4 8 Moderate				

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

Pre Control - Operational Impact				
Severity Probability Risk Score Risk Band				
2 4 8 Moderat				

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
2	2 3 6 Moderate				

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
2	2 3 6 Moderate				

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	3 3 9 Moderate				

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations Welfare Amenities
Lifting operations Movement of materials Fire safety
Slips and trips Mooring

## 16C - LTTCE - Collision with Tug and Tow (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
16C - LTTCE	Collision with tug and tow (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>Bridge Special Signal Lights</li> <li>Emergency Plans &amp; Procedures</li> <li>VTS Navigational Broadcast</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>BML Local Knowledge Endorsement</li> <li>Perm / Temp Notice to Mariners</li> <li>Tug Operator Procedures</li> <li>General Directions</li> <li>COLREGS</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Berth Co-ordinator</li> <li>Berth Co-ordinator to monitor VHF</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> <li>Closure of Arch No 1 to all traffic</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
2	2 4 8 Moderate				

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
2	4	8	Moderate	

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	3 4 12 <b>High</b>				

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
2	2 3 6 Moderate				

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

Navigational Issues and Preliminary Risk Assessment

Chelsea Embankment Foreshore

## 17C - LTTCE - Contact with Chelsea or Victoria Rail Bridge (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
17C - LTTCE	Contact with Chelsea or Victoria Rail Bridge (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>General Directions</li> <li>PLA Bridge Guide</li> <li>Passage Planning</li> <li>Accurate Tidal Information</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Tug Operator Procedures</li> <li>COLREGs</li> <li>Ship Towage Code of Practice</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
1	3	3	Minor		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- •Ship Towage Operations on the Thames
- •Code of Practice for the Safe Mooring of Vessels on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
1	3	3	Minor		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

#### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

## 18C - LTTCE - Collision with High Speed Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
18C - LTTCE	Collision with High Speed Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - High Speed Craft</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Operational Impact					
	Severity	Probability	Risk Score	Risk Band	
	Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention					
	Severity	Probability	Risk Score	Risk Band	
	Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance					

Post Control - People					
Severity	Risk Score	Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

#### **Assessment Notes**

## 19C - LTTCE- Collision with Class V Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
19C - LTTCE	Collision with Class V Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage -         Passenger Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
	Severity	Probability	Risk Score	Risk Band
	Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Relevant PLA Guidance		

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed Not Assessed Not Assessed				

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed Not Assessed Not Assessed Not Assessed				

Post Control - Operational Impact						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed					

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

### Assessment Notes

## 20C - LTTCE - Collision with Private Leisure Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
20C - LTTCE	Collision with Private Leisure Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new inriver structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed Not Assessed Not Assessed				

Pre Control - Environment			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Operational Impact						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed					

Pre Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed					

Relevant PLA Guidance			

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed Not Assessed Not Assessed Not Assessed				

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed Not Assessed Not Assessed				

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed				

## 21C - LTTCE - Collision with Commercial Freight Operator (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
21C - LTTCE	Collision with commercial freight operator (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
Not Assessed Not Assessed Not Assessed				

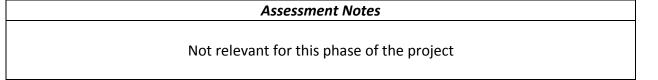
Relevant PLA Guidance				

Post Control - People			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed Not Assessed Not Assessed				

Post Control - Media Attention						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed						



## 22C - LTTCE - Collision with Tug and Tow (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
22C - LTTCE	Collision with tug and tow (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assesse						

Pre Control - Environment						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

	Pre Control - Operational Impact						
	Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed							

Pre Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

Relevant PLA Guidance					

Post Control - People						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Environment						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Operational Impact						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed						

Post Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

## Assessment Notes

## 23C - LTTCE - Contact with Chelsea or Victoria Rail Bridge (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
23C - LTTCE	Contact with Chelsea or Victoria Rail Bridge (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

Relevant PLA Guidance

Post Control - People						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed						

Post Control - Environment						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed						

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

#### **Assessment Notes**

# Annex E- Most likely hazard log: Phase D - Permanent work site

## E.1 Most likely summary hazard list: Phase D –Permanent work site

Hazard Id	Hazard Title	Hazard Description	People	Environment	Operational	Media
1D	Emergency Arch closure - Arch No 2	There may be an emergency requirement to close No 2 arch.	8	4	6	6
2D	Planned arch closure - Arch No 2	There may be a requirement to close No 2 arch for maintenance.	N/A	N/A	N/A	N/A
3D	Planned Arch closure - Arch No 1	During construction/use/Deconstruction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	N/A	N/A	N/A	N/A
4D	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	9	6	6	9
5D	Contact - High Speed Passenger Vessel with work site	A High Speed Passenger Vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	9	6	9	12
6D	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	9	6	9	12
7D	Contact - private leisure vessel with work site	A private leisure vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	9	6	9	12
8D	Contact - commercial freight operator with work site	A commercial freight operator comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	6	4	6	6

	Contact - tug and tow with	A tug and tow comes into	6	4	6	6
9D	work site	contact with Thames Tunnel				
90		temporary or permanent work				
		site at Chelsea Embankment.				
	Grounding - All vessels due to	At periods of low water, vessels	6	2	6	6
10D	'Squat Effect'	may be affected by the 'Squat				
100		Effect', causing them to be closer				
		to the river bed than expected.				
	Mooring Breakout	A vessel involved in Thames	N/A	N/A	N/A	N/A
11D		Tunnel activities breaks free				
		from moorings				
	Collision - High Speed	A vessel conducting Thames	N/A	N/A	N/A	N/A
	Passenger Vessel	Tunnel	,	,	,	,
	(construction/deconstruction)	construction/deconstruction				
12D	,	activities collides with a High				
		Speed Passenger Vessel (e.g.				
		Thames Clipper) in the vicinity of				
		Chelsea Embankment				
	Collision - Class V passenger	A vessel conducting Thames	N/A	N/A	N/A	N/A
	vessel	Tunnel				
13D	(construction/deconstruction)	construction/deconstruction				
130		activities collides with a Class V				
		passenger vessel in the vicinity				
		of Chelsea Embankment.				
	Collision - private leisure	A vessel conducting Thames	N/A	N/A	N/A	N/A
	vessel	Tunnel				
14D	(construction/deconstruction)	construction/deconstruction				
170		activities collides with a private				
		leisure vessel in the vicinity of				
		Chelsea Embankment.	_			
	Collision - commercial freight	A vessel conducting Thames	N/A	N/A	N/A	N/A
	operator	Tunnel				
	(construction/deconstruction)	construction/deconstruction				
15D		activities collides with a				
		commercial freight operator in				
		the vicinity of Chelsea				
		Embankment.				

16D	Collision - tug and tow (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a tug and tow in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A
17D	Contact with Chelsea or Victoria Rail Bridge (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure.	N/A	N/A	N/A	N/A
18D	Collision - High Speed Passenger Vessel (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment	N/A	N/A	N/A	N/A
19D	Collision - Class V passenger vessel (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A

	Collision - private leisure vessel	A vessel conducting Thames Tunnel delivery/material	N/A	N/A	N/A	N/A
20D	(delivery/material removal)	removal activities collides with a				
	, , ,	private leisure vessel in the				
		vicinity of Chelsea Embankment.				
	Collision - commercial freight	A vessel conducting Thames	N/A	N/A	N/A	N/A
	operator	Tunnel delivery/material				
21D	(delivery/material removal)	removal activities collides with a				
210		commercial freight operator in				
		the vicinity of Chelsea				
		Embankment.				
	Collision - tug and tow	A vessel conducting Thames	N/A	N/A	N/A	N/A
	(delivery/material removal)	Tunnel delivery/material				
22D		removal activities collides with a				
		tug and tow in the vicinity of				
		Chelsea Embankment.				
	Contact with Chelsea or	A vessel conducting Thames	N/A	N/A	N/A	N/A
	Victoria Rail Bridge	Tunnel delivery/material				
	(delivery/material removal)	removal activities makes contact				
23D		with Chelsea or Victoria Rail				
		Bridge, including arches,				
		abutments and any associated				
		bridge superstructure.				

## E.2 Most likely hazard list – Phase D: Permanent work site

## 1D - LTTCE - Emergency Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
1D - LTTCE	Emergency	During Thames tunnel	<ul> <li>Emergency Bridge Arch</li> </ul>	<ul> <li>Multiple Major Injuries</li> </ul>	<ul> <li>VTS Navigational Broadcast</li> </ul>	<ul> <li>See Assessment Notes</li> </ul>
	Arch Closure -	works there may be an	Closure	Minor Damage - Barge	VHF Communications	
	Arch No 2	emergency requirement	River Incident	Minor Damage - Tug	Aids to Navigation	
		to close No 2 arch of		Moderate Damage - Passenger	Thames AIS	
		Chelsea Bridge.		Vessel	• COLREGs	
				Moderate Damage - High Speed		
				Craft		
				Moderate Damage - Private Leisure		
				Vessel		
				<ul> <li>Moderate Damage - Sailing Boat /</li> </ul>		
				Small Vessel		
				Bridge Arch Closure - Temporary		
				Minor Pollution		

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
2 3 6 Moderate					

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People						
Severity Probability Risk Score Risk Band						
4 2 8 Moderate						

Post Control - Environment					
Severity Probability Risk Score Risk Band					
2	2	4	Minor		

Post Control - Operational Impact						
Severity Probability Risk Score Risk Band						
3 2 6 Moderate						

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
3	2	6	Moderate		

#### **Assessment Notes**

• It is assessed that Thames Tideway Tunnel activities at the Chelsea Embankment site will not pose additional navigational safety issues in the event of an emergency arch closure. In the event that Arch No 2 is closed then it is expected that all navigation through this bridge will be suspended.

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Chelsea Embankment Foreshore

## 2D - LTTCE - Planned Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
2D - LTTCE	Planned Arch Closure - Arch No 2	During construction of the temporary cofferdam there may be a scheduled requirement to close No 2 arch.	<ul> <li>Planned Bridge arch closure</li> <li>Maintenance and Inspection routines</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance				

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact					
Severity	Risk Score	Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

#### Assessment Notes

## 3D - LTTCE - Planned Arch Closure - Arch No 1

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
3D - LTTCE	Planned Arch Closure - Arch No 1	During construction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	Planned Bridge arch closure	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat /</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project
				<ul><li>Small Vessel</li><li>Bridge Arch Closure - Temporary</li><li>Minor Pollution</li></ul>		

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Environment				
Severity Probability		Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact					
	Severity	Probability	Risk Score	Risk Band	
	Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance			

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

#### Assessment Notes

#### 4D - LTTCE - Increased Flow

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
4D - LTTCE	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	Shape and position of temporary cofferdam	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - High Speed Craft</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Moderate Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	None identified for this hazard	<ul> <li>3D and computational modelling</li> <li>See assessment notes</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

#### **Assessment Notes**

- Changes in flow at Chelsea Embankment is reported in HR Wallingford's 'Combined Sewer Overflow Foreshore Works Fluvial Modelling – Chelsea Embankment', 100-RG-MDL-WALLI-026-AC Release 3.0, November 2011.
  - For the typical tide/mean freshwater flow simulation the ebb tide results show modest speed increases across the width of the estuary being slightly more than 0.1m/s.
  - O The equivalent results at time of peak flood show a similar distribution of peak currents for the Baseline case although the magnitude of the peak currents is larger for the flood tide with most of the channel having currents greater than 1.5 m/s.

## 5D - LTTCE - Contact - High Speed Passenger Vessel with Permanent Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
5D - LTTCE	Contact - High Speed passenger vessel with work site	A High Speed passenger vessel comes into contact with Thames Tunnel permanent work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage -         Passenger Vessel</li> <li>Moderate Damage - High         Speed Craft</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Update of PLA chart</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	4	8	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	4	12	High		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	4	16	Extreme		

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Assessment Notes					

## 6D - LTTCE - Contact - Class V Passenger Vessel with Permanent Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
6D - LTTCE	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel permanent work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage -         Passenger Vessel</li> <li>Moderate Damage - High         Speed Craft</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	Closure of Arch No 1 to all traffic All vessels use Arch No 2 of Chelsea Bridge Update of PLA chart

Pre Control - People						
Severity Probability Risk Score Risk Band						
3 4 12 <b>High</b>						

Pre Control - Environment						
Severity Probability Risk Score Risk Band						
2	4	8	Moderate			

Pre Control - Operational Impact						
Severity Probability Risk Score Risk Band						
3 4 12 <b>High</b>						

Pre Control - Media Attention						
Severity Probability Risk Score Risk Band						
4 4 16 <b>Extreme</b>						

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People							
Severity	Severity Probability Risk Score Risk Band						
3 3 9 <b>Moderate</b>							

Post Control - Environment						
Severity Probability Risk Score Risk Band						
2	3	6	Moderate			

Post Control - Operational Impact						
Severity Probability Risk Score Risk Band						
3 3 9 Moderate						

Post Control - Media Attention							
Severity	Severity Probability Risk Score Risk Band						
4 3 12 <b>High</b>							

Assessment Notes					

## 7D - LTTCE - Contact - Private Leisure Vessel with Permanent Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
7D - LTTCE	Contact - Private leisure vessel with work site	Private leisure vessels, including narrow boats, comes into contact with Thames Tunnel permanent work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Capsized Private Leisure Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Aids to Navigation</li> <li>VHF Communications</li> <li>COLREGS</li> <li>General Directions</li> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Update of PLA chart</li> <li>Information provided to local recreational clubs and marinas providing an overview of the works being conducted and expected duration</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
3	4	12	High		

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	4	8	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	4	12	High		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	4	16	Extreme		

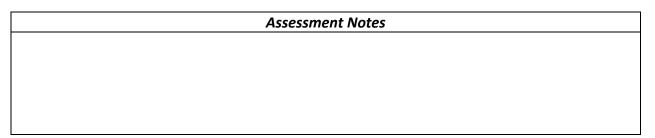
- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- Mariners Guide to Bridges on the Tidal Thames
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		



## 8D - LTTCE - Contact - Commercial freight with Permanent Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
8D - LTTCE	Contact - commercial freight with work site	Commercial freight comes into contact with Thames Tunnel permanent work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Moderate Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGs</li> <li>Oil Spill Contingency Plan</li> <li>Tug Operator Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Update of PLA chart</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- ◆Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Assessment Notes					

## 9D - LTTCE - Contact - Tug and Tow with Permanent Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
9D - LTTCE	Contact - Tug and Tow with work site	A Tug and Tow comes into contact with Thames Tunnel permanent work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Moderate Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGs</li> <li>Oil Spill Contingency Plan</li> <li>Tug Operator Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Update of PLA chart</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- ◆Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Assessment Notes				

## 10D - LTTCE - Vessels subject to increased interaction during periods of low water

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Safeguards
10D - LTTCE	Grounding - All vessels due to 'Squat Effect'	At periods of low water, vessels may be affected by the 'Squat Effect', causing them to be closer to the river bed than expected.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Damage - Passenger Vessel</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Minor Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>MCA Guidance document</li> </ul>	Proposed temporary cofferdam and working area footprint minimised

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
1	2	2	Slight	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
1	2	2	Slight	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Assessment Notes			

## 11D - LTTCE - Mooring breakout

Hazard ID	Hazard Title	Hazard Description	Likely Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
11D - LTTKS	Mooring breakout	A vessel involved in Thames Tunnel activities breaks free temporary/layup moorings.	<ul> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> </ul>	<ul> <li>Single Major Injury</li> <li>Moderate Damage - House Boat</li> <li>Moderate Structural Damage -         Marina</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Jetty (Thames         Water)</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Structural Damage - Jetty         (Other)</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Environment			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Operational Impact				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - People			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Environment				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

#### **Assessment Notes**

## 12D - LTTCE - Collision with High Speed Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
12D - LTTCE	Collision with High Speed Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - High Speed Craft</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

Pre Control - Environment						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

Pre Control - Operational Impact						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed						

Pre Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

Relevant PLA Guidance

Post Control - People						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

Post Control - Environment						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed						

Post Control - Operational Impact						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

Post Control - Media Attention						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed						

#### Assessment Notes

## 13D - LTTCE- Collision with Class V Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
13D - LTTCE	Collision with Class V Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage -         Passenger Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance				

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Operational Impact					
	Severity	Probability	Risk Score	Risk Band	
	Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

#### **Assessment Notes**

## 14D - LTTCE - Collision with Private Leisure Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
14D - LTTCE	Collision with Private Leisure Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new inriver structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Private         Leisure Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

	Pre Control -	Environment		
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Relevant PLA Guidance	

Post Control - People			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

	Post Control -	- Environment	
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Operational Impact			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Media Attention			
Severity Probability Risk Score Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed

#### Assessment Notes

## 15D - LTTCE - Collision with Commercial Freight Operator (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
15D - LTTCE	Collision with commercial freight operator (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

	Pre Control -	Environment	
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Operational Impact			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Relevant PLA Guidance

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed Not Assessed Not Assessed					

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed Not Assessed Not Assessed					

#### Assessment Notes

## 16D - LTTCE - Collision with Tug and Tow (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
16D - LTTCE	Collision with tug and tow (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed Not Assessed Not Assessed					

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

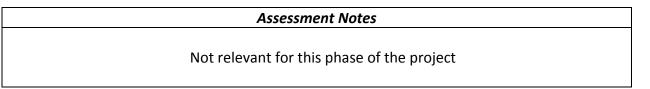
Relevant PLA Guidance				

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	



## 17D - LTTCE - Contact with Chelsea or Victoria Rail Bridge (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
17D - LTTCE	Contact with Chelsea or Victoria Rail Bridge (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Relevant PLA Guidance				

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

#### **Assessment Notes**

## 18D - LTTCE - Collision with High Speed Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
18D - LTTCE	Collision with High Speed Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Minor Damage - High Speed Craft</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity	Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Relevant PLA Guidance	

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment					
Severity	Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Media Attention					
Severity	Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

#### Assessment Notes

## 19D - LTTCE- Collision with Class V Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
19D - LTTCE	Collision with Class V Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Passenger Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance	

Post Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

#### **Assessment Notes**

## 20D - LTTCE - Collision with Private Leisure Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
20D - LTTCE	Collision with Private Leisure Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new inriver structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Private Leisure Vessel</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

	Pre Control - N	ledia Attention	
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Relevant PLA Guidance

Post Control - People			
Severity Probability Risk Score Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed

	Post Control -	- Environment	
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Operational Impact			
Severity Probability Risk Score Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Media Attention			
Severity Probability Risk Score Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed

#### Assessment Notes

## 21D - LTTCE - Collision with Commercial Freight Operator (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
21D - LTTCE	Collision with commercial freight operator (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

	Pre Control -	Environment	
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

	Pre Control - Operational Impact			
	Severity Probability Risk Score Risk Band			
No	ot Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Media Attention			
Severity Probability Risk Score Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Relevant PLA Guidance

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed Not Assessed Not Assessed				

#### Assessment Notes

## 22D - LTTCE - Collision with Tug and Tow (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Mitigation
22D - LTTCE	Collision with tug and tow (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Damage - Barge</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

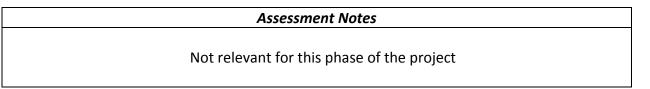
Relevant PLA Guidance				

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	



## 23D - LTTCE - Contact with Chelsea or Victoria Rail Bridge (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Mitigation
23D - LTTCE	Contact with Chelsea or Victoria Rail Bridge (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Major Injury</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Relevant PLA Guidance	

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

#### **Assessment Notes**

# **Annex F– Worst credible hazard log: Phase A - Construction of cofferdam**

# F.1 Worst credible summary hazard list: Phase A - Construction of cofferdam

Hazard Id	Hazard Title	Hazard Description	People	Environment	Operational	Media
1E	Emergency Arch closure - Arch No 2	There may be an emergency requirement to close No 2 arch.	5	3	4	4
2E	Planned arch closure - Arch No 2	There may be a requirement to close No 2 arch for maintenance.	5	3	4	4
3E	Planned Arch closure - Arch No 1	During construction/use/Deconstruction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	10	6	10	6
4E	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	12	9	9	12
5E	Contact - High Speed Passenger Vessel with work site	A High Speed Passenger Vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	10	6	8	10
6E	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	10	6	8	10
7E	Contact - private leisure vessel with work site	A private leisure vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	10	6	8	8
8E	Contact - commercial freight operator with work site	A commercial freight operator comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	8	6	8	6

9E	Contact - tug and tow with work site	A tug and tow comes into contact with Thames Tunnel temporary or permanent work	8	6	8	6
10E	Grounding - All vessels due to 'Squat Effect'	site at Chelsea Embankment.  At periods of low water, vessels may be affected by the 'Squat	8	4	8	8
TOE		Effect', causing them to be closer to the river bed than expected.				
11E	Mooring Breakout	A vessel involved in Thames Tunnel activites breaks free from moorings	8	6	8	6
12E	Collision - High Speed Passenger Vessel (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment	6	4	6	8
13E	Collision - Class V passenger vessel (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment.	6	4	6	8
14E	Collision - private leisure vessel (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a private leisure vessel in the vicinity of Chelsea Embankment.	8	6	8	8
15E	Collision - commercial freight operator (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a commercial freight operator in the vicinity of Chelsea Embankment.	9	12	9	9

	Collision - tug and tow	A vessel conducting Thames	9	12	9	9
	(construction/deconstruction)	Tunnel				
16E		construction/deconstruction				
		activities collides with a tug and				
		tow in the vicinity of Chelsea				
		Embankment.				
	Contact with Chelsea or	A vessel conducting Thames	9	6	9	9
	Victoria Rail Bridge	Tunnel				
	(construction/deconstruction)	construction/deconstruction				
17E		activities makes contact with				
1/L		Chelsea or Victoria Rail Bridge,				
		including arches, abutments and				
		any associated bridge				
		superstructure.				
	Collision - High Speed	A vessel conducting Thames	N/A	N/A	N/A	N/A
	Passenger Vessel	Tunnel delivery/material				
18E	(delivery/material removal)	removal activities collides with a				
18E		High Speed Passenger Vessel				
		(e.g. Thames Clipper) in the				
		vicinity of Chelsea Embankment				
	Collision - Class V passenger	A vessel conducting Thames	N/A	N/A	N/A	N/A
	vessel	Tunnel delivery/material				
19E	(delivery/material removal)	removal activities collides with a				
		Class V passenger vessel in the				
		vicinity of Chelsea Embankment.				

	Collision - private leisure vessel	A vessel conducting Thames Tunnel delivery/material	N/A	N/A	N/A	N/A
20E	(delivery/material removal)	removal activities collides with a				
20L	(delivery/material removal)	private leisure vessel in the				
		vicinity of Chelsea Embankment.				
	Collision - commercial freight	A vessel conducting Thames	N/A	N/A	N/A	N/A
	operator	Tunnel delivery/material	,	,	,	, , .
	(delivery/material removal)	removal activities collides with a				
21E	(, , ,	commercial freight operator in				
		the vicinity of Chelsea				
		Embankment.				
	Collision - tug and tow	A vessel conducting Thames	N/A	N/A	N/A	N/A
	(delivery/material removal)	Tunnel delivery/material				
22E		removal activities collides with a				
		tug and tow in the vicinity of				
		Chelsea Embankment.				
	Contact with Chelsea or	A vessel conducting Thames	N/A	N/A	N/A	N/A
	Victoria Rail Bridge	Tunnel delivery/material				
	(delivery/material removal)	removal activities makes contact				
23E		with Chelsea or Victoria Rail				
		Bridge, including arches,				
		abutments and any associated				
		bridge superstructure.				

## F.2 Wost credible hazard list – Phase A: Construction of cofferdam

## 1E - LTTCE - Emergency Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
1E - LTTCE	Emergency Arch Closure - Arch No 2	During Thames tunnel works there may be an emergency requirement to close No 2 arch of Chelsea Bridge.	<ul> <li>Emergency Bridge Arch Closure</li> <li>River Incident</li> </ul>	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Thames AIS</li> <li>COLREGs</li> </ul>	See assessment notes

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
5	2	10	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
5	1	5	Moderate		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	1	3	Minor		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	1	4	Minor		

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
4	1	4	Minor	

#### **Assessment Notes**

• It is assessed that Thames Tideway Tunnel activities at the Chelsea Embankment site will not pose additional navigational safety issues in the event of an emergency arch closure. In the event that Arch No 2 is closed then it is expected that all navigation through this bridge will be suspended.

## 2E - LTTCE - Planned Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
2E - LTTCELTTCE	Planned Arch Closure - Arch No 2	During construction of the temporary cofferdam there may be a scheduled requirement to close No 2 arch.	<ul> <li>Planned Bridge arch closure</li> <li>Maintenance and Inspection routines</li> </ul>	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Bridge Special Signal Lights</li> <li>VTS Qualification</li> </ul>	<ul> <li>Scheduling of arch closures in order to facilitate minimum disruption to river users</li> <li>Inspection routine (see assessment notes)</li> <li>A Notice to Mariners to be issued, informing river users of the planned closures and the lights/markings to expect</li> </ul>

Pre Control - People				
Severity Probability Risk Score Risk Band				
5	2	10	High	

Pre Control - Environment				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Pre Control - Operational Impact				
Severity Probability Risk Score Risk Band				
4	2	8	Moderate	

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
4	2	8	Moderate	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity Probability Risk Score Risk Band				
5	1	5	Moderate	

Post Control - Environment				
Severity Probability Risk Score Risk Band				
3	1	3	Minor	

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
4 1 4 <b>Minor</b>					

Post Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
4	1	4	Minor

#### **Assessment Notes**

- Inspection Routines
  - o General Inspection every 2 years
  - o Principal Inspection every 6<sup>th</sup> year requires full inspection within touching distance of all elements and therefore inspection from below is required Arch Closure as a result.
- Principal Inspection to be conducted immediately prior to work commencing

# 3E - LTTCE - Planned Arch Closure - Arch No 1

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
3E - LTTCE	Planned Arch Closure - Arch No 1	During construction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	Planned Bridge arch closure	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Bridge Special Signal Lights</li> <li>VTS Qualification</li> </ul>	<ul> <li>Scheduling of arch closures in order to facilitate minimum disruption to river users</li> <li>Inspection routine (see assessment notes)</li> <li>Arch No 1 typically not used due to corresponding Arch on Victoria Rail Bridge being blocked by moored barges.</li> <li>A Notice to Mariners to be issued, informing river users of the planned closures and the lights/markings to expect</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
5	3	15	Extreme		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
5	3	15	Extreme		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

## Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People						
Severity	Probability	Risk Score	Risk Band			
5	2	10	High			

Post Control - Environment					
Severity Probability Risk Score Risk Band					
3 2 6 Moderate					

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
5	2	10	High		

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 2 6 Moderate					

#### Assessment Notes

- It is proposed that Arch No 1 is closed to all navigation for the duration of Phase 1.
- Inspection Routines
  - o General Inspection every 2 years
  - o Principal Inspection every 6<sup>th</sup> year requires full inspection within touching distance of all elements and therefore inspection from below is required Arch Closure as a result.
- Principal Inspection to be conducted immediately prior to work commencing

# 4E - LTTCE - Increased Flow

Hazard ID H	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
_	ow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	Shape and position of temporary cofferdam	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>		3D and computational modelling     See assessment notes

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3 3 9 Moderate				

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

## Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
4 3 12 <b>High</b>				

Post Control - Environment					
Severity Probability Risk Score Risk Band					
3	3 3 9 Moderate				

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3 3 9 Moderate				

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

- Changes in flow at Chelsea Embankment is reported in HR Wallingford's 'Combined Sewer Overflow Foreshore Works Fluvial Modelling – Chelsea Embankment', 100-RG-MDL-WALLI-026-AC Release 3.0, November 2011.
  - For the typical tide/mean freshwater flow simulation the ebb tide results show modest speed increases across the width of the estuary being slightly more than 0.1m/s.
  - O The equivalent results at time of peak flood show a similar distribution of peak currents for the Baseline case although the magnitude of the peak currents is larger for the flood tide with most of the channel having currents greater than 1.5 m/s.

# 5E - LTTCE- Contact - High Speed Passenger Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
5E - LTTCE	Contact - High Speed passenger vessel with work site	A High Speed passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
5	3	15	Extreme	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
5	5 3 15 Extreme				

## Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
5	5 2 10 <b>High</b>				

Post Control - Environment				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
5	2	10	High	

## **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations
Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

# **6E - LTTCE - Contact - Class V Passenger Vessel with Work Site**

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
6E - LTTCE	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
5	3	15	Extreme	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
5	3	15	Extreme	

## Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
5	5 2 10 <b>High</b>				

Post Control - Environment				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
5	2	10	High	

## **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations
Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

# 7E - LTTCE - Contact - Private Leisure Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
7E - LTTCE	Contact - Private leisure vessel with work site	Private leisure vessels, including narrow boats, comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Damage - Private Leisure Vessel</li> <li>Loss of Hull Integrity - Private Leisure Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Aids to Navigation</li> <li>VHF Communications</li> <li>COLREGS</li> <li>General Directions</li> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> <li>Information provided to local recreational clubs and marinas providing an overview of the works being conducted and expected duration</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
5	3	15	Extreme		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

## Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- Mariners Guide to Bridges on the Tidal Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
5	2	10	High		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

## **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations
Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

# 8E - LTTCE - Contact - Commercial freight with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
8E - LTTCE	Contact - commercial freight with work site	Commercial freight comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGs</li> <li>Oil Spill Contingency Plan</li> <li>Tug Operator Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

# Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
4 2 8 Moderate					

Post Control - Environment					
Severity Probability Risk Score Risk Band					
3 2 6 Moderate					

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

# **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# 9E - LTTCE - Contact - Tug and Tow with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
9E - LTTCE	Contact - Tug and Tow with work site	A Tug and Tow comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> </ul>	Single Fatality     Major Damage - Barge     Major Damage - Tug     Bridge Arch Closure -     Temporary     Moderate Pollution	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGs</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>
			Change in river flow due to new in- river structure		<ul><li>Oil Spill Contingency Plan</li><li>Tug Operator Procedures</li></ul>	

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

# Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
4 2 8 Moderate					

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

## **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# 10E - LTTCE - Vessels subject to increased interaction during periods of low water

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s)  Most Likely	Existing Safeguards	Proposed Additional Safeguards
10E - LTTCE	Grounding - All vessels due to 'Squat Effect'	At periods of low water, vessels may be affected by the 'Squat Effect', causing them to be closer to the river bed than expected.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>MCA Guidance document</li> </ul>	Proposed temporary cofferdam and working area footprint minimised

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

# Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
4	4 2 8 Moderate				

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
4	2	8	Moderate	

Assessment Notes				

# 11E - LTTCE - Mooring breakout

Hazard ID	Hazard Title	Hazard Description	Likely Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
11E - LTTKS	Mooring breakout	A vessel involved in Thames Tunnel activities breaks free temporary/layup moorings.	<ul> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage - House Boat</li> <li>Moderate Structural Damage -         Marina</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Jetty (Thames         Water)</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Structural Damage - Jetty         (Other)</li> <li>Minor Pollution</li> </ul>	<ul> <li>Tug Operator Procedures</li> <li>Emergency Plans &amp; Procedures</li> <li>Mooring Inspections</li> <li>Inspection Routine</li> <li>Qualified Crew</li> </ul>	Use of reputable marine contractors

Pre Control - People					
Severity Probability Risk Score Risk Band					
4	3	12	High		

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Media Attention				
Severity Probability Risk Score Risk Bar				
3	3	9	Moderate	

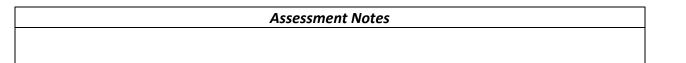
Relevant PLA Guidance
Code of Practice for the Safe Mooring of Vessels on the Thames 2010

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Environment					
Severity Probability Risk Score Risk Band					
3	2	6	Moderate		

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
4	2	8	Moderate		

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	Moderate			



# 12E - LTTCE - Collision with High Speed Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
12E - LTTCE	Collision - High Speed Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - High Speed Craft</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>General Directions</li> <li>Tug Operator Procedures</li> <li>Passage Planning</li> <li>VTS Navigational Broadcast</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Thames AIS</li> <li>HSC Code</li> <li>VHF Communications</li> <li>COLREGs</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Use of reputable and experienced marine contractor</li> <li>Berth Co-ordinator</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>Berth Co-ordinator to monitor VHF</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

Pre Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
4	4 3 12 <b>High</b>					

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Code of Practice Passenger Vessel Operations on the Thames

Post Control - People				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Environment					
Severity Probability Risk Score Risk Band					
2	2	4	Minor		

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
3 2 6 Moderate				

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations Welfare Amenities
Lifting operations Movement of materials Fire safety

Slips and trips Mooring

# 13E - LTTCE- Collision with Class V Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
13E - LTTCE	Collision with Class V Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Passenger Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>BML Local Knowledge Endorsement</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>VHF Communications</li> <li>Tug Operator Procedures</li> <li>General Directions</li> <li>Vessel Master Experience</li> <li>VTS Navigational Broadcast</li> <li>COLREGs</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Use of reputable and experienced marine contractor</li> <li>Berth Co-ordinator</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>Berth Co-ordinator to monitor VHF</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide
- •Code of Practice Passenger Vessel Operations on the Thames

Post Control - People					
Severity Probability Risk Score Risk Band					
3	2	6	Moderate		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	2	4	Minor		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

## **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations Welfare Amenities
Lifting operations Movement of materials Fire safety
Slips and trips Mooring

# 14E - LTTCE - Collision with Private Leisure Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
14E - LTTCE	Collision with Private Leisure Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new inriver structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Private         Leisure Vessel</li> <li>Loss of Hull Integrity -         Private Leisure Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure -         Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Vessel Master Experience</li> <li>Qualified Crew</li> <li>VHF Communications</li> <li>VTS Navigational Broadcast</li> <li>Ship Towage Code of Practice</li> <li>Tug Operator Procedures</li> <li>COLREGS</li> <li>General Directions</li> <li>Admiralty Charts</li> <li>Perm / Temp Notice to Mariners</li> <li>Emergency Plans &amp; Procedures</li> <li>Aids to Navigation</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Berth Co-ordinator</li> <li>Berth Co-ordinator to monitor VHF</li> <li>CCTV to provide additional information to Berth Coordinator</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- River Thames Recreational Users Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
4 2 8 Moderate					

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
4 2 8 Moderate					

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# 15E - LTTCE - Collision with Commercial Freight Operator (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
15E - LTTCE	Collision with commercial freight operator (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>Bridge Special Signal Lights</li> <li>Emergency Plans &amp; Procedures</li> <li>VTS Navigational Broadcast</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>BML Local Knowledge Endorsement</li> <li>Tug Operator Procedures</li> <li>Perm / Temp Notice to Mariners</li> <li>COLREGS</li> <li>General Directions</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Berth Co-ordinator</li> <li>Berth Co-ordinator to monitor VHF</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> <li>Closure of Arch No 1 to all traffic</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
3 4 12 <b>High</b>					

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
4 4 16 Extreme					

Pre Control - Operational Impact						
Severity	Severity Probability Risk Score Risk Band					
3	3 4 12 High					

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 4 12 <b>High</b>					

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People						
Severity Probability Risk Score Risk Band						
3	3 3 9 Moderate					

Post Control - Environment					
Severity Probability Risk Score Risk Band					
4 3 12 <b>High</b>					

Post Control - Operational Impact						
Severity	Severity Probability Risk Score Risk Band					
3	3 3 9 Moderate					

Post Control - Media Attention						
Severity	Severity Probability Risk Score Risk Band					
3	3 3 9 Moderate					

## **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

> Working at height Loading / Unloading operations Welfare Amenities Lifting operations Movement of materials Fire safety Slips and trips

Mooring

# 16E - LTTCE - Collision with Tug and Tow (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
16E - LTTCE	Collision with tug and tow (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>Bridge Special Signal Lights</li> <li>Emergency Plans &amp; Procedures</li> <li>VTS Navigational Broadcast</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>BML Local Knowledge Endorsement</li> <li>Perm / Temp Notice to Mariners</li> <li>Tug Operator Procedures</li> <li>General Directions</li> <li>COLREGS</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Berth Co-ordinator</li> <li>Berth Co-ordinator to monitor VHF</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> <li>Closure of Arch No 1 to all traffic</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
3	4	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
4	4	16	Extreme		

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3	4	12	High		

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
3	4	12	High		

## Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity Probability Risk Score Risk Band				
3 3 9 Moderate				

Post Control - Environment					
Severity Probability Risk Score Risk Band					
4	3	12	High		

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

#### **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# 17E - LTTCE - Contact with Chelsea or Victoria Rail Bridge (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
17E - LTTCE	Contact with Chelsea or Victoria Rail Bridge (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Structural Damage - Bridge</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>General Directions</li> <li>PLA Bridge Guide</li> <li>Passage Planning</li> <li>Accurate Tidal Information</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Tug Operator Procedures</li> <li>COLREGs</li> <li>Ship Towage Code of Practice</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- •Ship Towage Operations on the Thames
- •Code of Practice for the Safe Mooring of Vessels on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

## **Sub-Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# 18E - LTTCE - Collision with High Speed Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
8E - LTTCE	Collision - High Speed Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - High Speed Craft</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance				

Post Control - People			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

# **Assessment Notes**

# 19E - LTTCE- Collision with Class V Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
19E - LTTCE	Collision with Class V Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Passenger Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance	

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed				

Post Control - Media Attention						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed						

# **Assessment Notes**

# 20E - LTTCE - Collision with Private Leisure Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
20E - LTTCE	Collision with Private Leisure Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new inriver structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Private         Leisure Vessel</li> <li>Loss of Hull Integrity -         Private Leisure Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure -         Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Environment						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

	Pre Control - Operational Impact						
	Severity Probability Risk Score Risk Band						
No	Not Assessed Not Assessed Not Assessed Not Assessed						

Pre Control - Media Attention							
Severity	Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed							

Relevant PLA Guidance						

Post Control - People						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed						

Post Control - Environment						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Post Control - Operational Impact						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed						

Post Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

# Assessment Notes

# 21E - LTTCE - Collision with Commercial Freight Operator (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
21E - LTTCE	Collision with commercial freight operator (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Relevant PLA Guidance					

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

# Assessment Notes

# 22E - LTTCE - Collision with Tug and Tow (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
22E - LTTCE	Collision with tug and tow (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Relevant PLA Guidance				

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

	Assessment Notes
Not relevant for this phase of th	e project
Not relevant for this phase of th	e project

# 23E - LTTCE - Contact with Chelsea or Victoria Rail Bridge (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
23E - LTTCE	Contact with Chelsea or Victoria Rail Bridge (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Structural Damage - Bridge</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
	Severity	Probability	Risk Score	Risk Band
	Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Operational Impact				
	Severity	Probability	Risk Score	Risk Band
	Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Media Attention							
Severity	Probability	Risk Score	Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed				

Relevant PLA Guidance				

Post Control - People							
Severity	Probability	Risk Score	Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed				

Post Control - Environment							
Severity	Probability	Risk Score	Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed				

Post Control - Operational Impact							
Severity	Probability	Risk Score	Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed				

Post Control - Media Attention							
Severity	Probability	Risk Score	Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed				

# Assessment Notes

# Annex G- Worst credible hazard log: Phase B - Construction of drop shaft/culvert/connection

# G.1 Summary worst credible hazard list: Phase B - Construction of drop shaft/culvert/connections

Hazard Id	Hazard Title	Hazard Description	People	Environment	Operational	Media
1F	Emergency Arch closure - Arch No 2	There may be an emergency requirement to close No 2 arch.	5	3	4	4
2F	Planned arch closure - Arch No 2	There may be a requirement to close No 2 arch for maintenance.	5	3	4	4
3F	Planned Arch closure - Arch No 1	During construction/use/Deconstruction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	10	6	10	6
4F	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	12	9	9	12
5F	Contact - High Speed Passenger Vessel with work site	A High Speed Passenger Vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	10	6	8	10
6F	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	10	6	8	10
7F	Contact - private leisure vessel with work site	A private leisure vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	10	6	8	8
8F	Contact - commercial freight operator with work site	A commercial freight operator comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	8	6	8	6

	Contact - tug and tow with work site	A tug and tow comes into contact with Thames Tunnel	8	6	8	6
9F		temporary or permanent work site at Chelsea Embankment.				
10F	Grounding - All vessels due to 'Squat Effect'	At periods of low water, vessels may be affected by the 'Squat Effect', causing them to be closer to the river bed than expected.	8	4	8	8
11F	Mooring Breakout	A vessel involved in Thames Tunnel activities breaks free from moorings	8	6	8	6
12F	Collision - High Speed Passenger Vessel (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment	N/A	N/A	N/A	N/A
13F	Collision - Class V passenger vessel (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A
14F	Collision - private leisure vessel (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a private leisure vessel in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A
15F	Collision - commercial freight operator (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a commercial freight operator in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A

	Collision - tug and tow	A vessel conducting Thames	N/A	N/A	N/A	N/A
	(construction/deconstruction)	Tunnel				
16F		construction/deconstruction				
101		activities collides with a tug and				
		tow in the vicinity of Chelsea				
		Embankment.				
	Contact with Chelsea or	A vessel conducting Thames	N/A	N/A	N/A	N/A
	Victoria Rail Bridge	Tunnel				
	(construction/deconstruction)	construction/deconstruction				
17F		activities makes contact with				
1/1		Chelsea or Victoria Rail Bridge,				
		including arches, abutments and				
		any associated bridge				
		superstructure.				
	Collision - High Speed	A vessel conducting Thames	6	4	6	8
	Passenger Vessel	Tunnel delivery/material				
18F	(delivery/material removal)	removal activities collides with a				
101		High Speed Passenger Vessel				
		(e.g. Thames Clipper) in the				
		vicinity of Chelsea Embankment				
	Collision - Class V passenger	A vessel conducting Thames	6	4	6	8
	vessel	Tunnel delivery/material				
19F	(delivery/material removal)	removal activities collides with a				
		Class V passenger vessel in the				
		vicinity of Chelsea Embankment.				

	Collision - private leisure	A vessel conducting Thames	8	6	8	8
205	vessel	Tunnel delivery/material				
20F	(delivery/material removal)	removal activities collides with a				
		private leisure vessel in the				
		vicinity of Chelsea Embankment.				
	Collision - commercial freight	A vessel conducting Thames	9	12	9	9
	operator	Tunnel delivery/material				
21F	(delivery/material removal)	removal activities collides with a				
211		commercial freight operator in				
		the vicinity of Chelsea				
		Embankment.				
	Collision - tug and tow	A vessel conducting Thames	9	12	9	9
	(delivery/material removal)	Tunnel delivery/material				
22F		removal activities collides with a				
		tug and tow in the vicinity of				
		Chelsea Embankment.				
	Contact with Chelsea or	A vessel conducting Thames	9	6	9	9
	Victoria Rail Bridge	Tunnel delivery/material				
	(delivery/material removal)	removal activities makes contact				
23F		with Chelsea or Victoria Rail				
		Bridge, including arches,				
		abutments and any associated				
		bridge superstructure.				

# G.2 Worst credible hazard list – Phase B: Construction of drop shaft/culvert/connections

# 1F - LTTCE - Emergency Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
1F - LTTCE	Emergency Arch Closure - Arch No 2	During Thames tunnel works there may be an emergency requirement to close No 2 arch of Chelsea Bridge.	<ul> <li>Emergency Bridge Arch Closure</li> <li>River Incident</li> </ul>	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Thames AIS</li> <li>COLREGS</li> </ul>	• See assessment notes

Pre Control - People						
Severity	Probability	Risk Score	Risk Band			
5	2	10	High			

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

## Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
5	1	5	Moderate		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	1	3	Minor		

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	1	4	Minor	

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	1	4	Minor		

# **Assessment Notes**

• It is assessed that Thames Tideway Tunnel activities at the Chelsea Embankment site will not pose additional navigational safety issues in the event of an emergency arch closure. In the event that Arch No 2 is closed then it is expected that all navigation through this bridge will be suspended.

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Chelsea Embankment Foreshore

# 2F - LTTCE - Planned Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
2F - LTTCE	Planned Arch Closure - Arch No 2	During construction of the temporary cofferdam there may be a scheduled requirement to close No 2 arch.	<ul> <li>Planned Bridge arch closure</li> <li>Maintenance and Inspection routines</li> </ul>	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Bridge Special Signal Lights</li> <li>VTS Qualification</li> </ul>	<ul> <li>Scheduling of arch closures in order to facilitate minimum disruption to river users</li> <li>Inspection routine (see assessment notes)</li> <li>A Notice to Mariners to be issued, informing river users of the planned closures and the lights/markings to expect</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
5	2	10	High	

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

# Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity Probability Risk Score Risk Band				
5	1	5	Moderate	

Post Control - Environment				
Severity Probability Risk Score Risk Band				
3	1	3	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	1	4	Minor	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	1	4	Minor	

- Inspection Routines
  - o General Inspection every 2 years
  - Principal Inspection every 6<sup>th</sup> year requires full inspection within touching distance of all elements and therefore inspection from below is required - Arch Closure as a result.
- Principal Inspection to be conducted immediately prior to work commencing

# 3F - LTTCE - Planned Arch Closure - Arch No 1

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
3F - LTTCE	Planned Arch Closure - Arch No 1	During construction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	Planned Bridge arch closure	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Bridge Special Signal Lights</li> <li>VTS Qualification</li> </ul>	<ul> <li>Scheduling of arch closures in order to facilitate minimum disruption to river users</li> <li>Inspection routine (see assessment notes)</li> <li>Arch No 1 typically not used due to corresponding Arch on Victoria Rail Bridge being blocked by moored barges.</li> <li>A Notice to Mariners to be issued, informing river users of the planned closures and the lights/markings to expect</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
5	3	15	Extreme	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
5 3 15 Extreme				

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

# Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity Probability Risk Score Risk Band				
5	2	10	High	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
5 2 10 <b>High</b>				

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

- It is proposed that Arch No 1 is closed to all navigation for the duration of Phase 1.
- Inspection Routines
  - o General Inspection every 2 years
  - o Principal Inspection every 6<sup>th</sup> year requires full inspection within touching distance of all elements and therefore inspection from below is required Arch Closure as a result.
- Principal Inspection to be conducted immediately prior to work commencing

# **4F - LTTCE - Increased Flow**

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
4F - LTTCE	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	Shape and position of temporary cofferdam	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	None identified for this hazard	See assessment notes

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

# Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

- Changes in flow at Chelsea Embankment is reported in HR Wallingford's 'Combined Sewer Overflow Foreshore Works Fluvial Modelling – Chelsea Embankment', 100-RG-MDL-WALLI-026-AC Release 3.0, November 2011.
  - o For the typical tide/mean freshwater flow simulation the ebb tide results show modest speed increases across the width of the estuary being slightly more than 0.1m/s.
  - O The equivalent results at time of peak flood show a similar distribution of peak currents for the Baseline case although the magnitude of the peak currents is larger for the flood tide with most of the channel having currents greater than 1.5 m/s.

# 5F - LTTCE - Contact - High Speed Passenger Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
5F - LTTCE	Contact - High Speed passenger vessel with work site	A High Speed passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People						
Severity	Probability	Risk Score	Risk Band			
5	15	Extreme				

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
5	3	15	Extreme	

### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
5	2	10	High		

Post Control - Environment				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
4	4 2 8 Moderate				

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
5	2	10	High		

## Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# **6F - LTTCE - Contact - Class V Passenger Vessel with Work Site**

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
6F - LTTCE	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of         Chelsea Bridge Temporary Notice         to Mariners - providing notice that         construction activities are being         conducted in the area</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
5	3	15	Extreme	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4 3 12 <b>High</b>					

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
5	3	15	Extreme	

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
5 2 10 <b>High</b>				

Post Control - Environment					
Severity Probability Risk Score Risk Band					
3	3 2 6 Moderate				

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
4 2 8 Moderate				

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
5	5 2 10 <b>High</b>				

#### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

## 7F - LTTCE - Contact - Private Leisure Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
7F - LTTCE	Contact - Private leisure vessel with work site	Private leisure vessels, including narrow boats, comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Damage - Private         Leisure Vessel</li> <li>Loss of Hull Integrity -         Private Leisure Vessel</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Aids to Navigation</li> <li>VHF Communications</li> <li>COLREGS</li> <li>General Directions</li> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> <li>Information provided to local recreational clubs and marinas providing an overview of the works being conducted and expected duration</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
5	3	15	Extreme	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4 3 12 <b>High</b>				

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- Mariners Guide to Bridges on the Tidal Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity Probability Risk Score Risk Band				
5 2 10 <b>High</b>				

Post Control - Environment				
Severity Probability Risk Score Risk Band				
3 2 6 Moderate				

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4 2 8 Moderate				

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
4	2	8	Moderate		

#### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# 8F - LTTCE - Contact - Commercial freight with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
8F - LTTCE	Contact -	Commercial freight comes	Reduced effective river width	Single Fatality	Boat Masters Licence	• Closure of Arch No 1 to all traffic
	commercial	into contact with Thames	Misjudgement	Major Damage - Barge	BML Local Knowledge	• All vessels use Arch No 2 of
	freight with	Tunnel work site at Chelsea	Inattention	Major Damage - Tug	Endorsement	Chelsea Bridge
	work site	Embankment.	<ul> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-</li> </ul>	<ul> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>Aids to Navigation</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGS</li> <li>Oil Spill Contingency Plan</li> </ul>	Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area
			river structure		Tug Operator Procedures	

	Pre Control - People					
Severity Probability Risk Score Risk Band						
	4	3	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity Probability Risk Score Risk					
4	3	12	High		

Pre Control - Media Attention						
Severity Probability Risk Score Risk Band						
3 3 9 Moderate						

### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
4 2 8 Moderate					

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
4 2 8 Moderate					

Post Control - Media Attention						
Severity Probability Risk Score Risk Band						
3 2 6 Moderate						

### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# 9F - LTTCE - Contact - Tug and Tow with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
9F - LTTCE	Contact - Tug and Tow with work site	A Tug and Tow comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge</li></ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>
			<ul> <li>of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>		<ul> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGS</li> <li>Oil Spill Contingency Plan</li> <li>Tug Operator Procedures</li> </ul>	

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

## Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity Probability Risk Score Risk Band				
4	2	8	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
4	2	8	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

## **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# 10F - LTTCE - Vessels subject to increased interaction during periods of low water

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Safeguards
10F - LTTCE	Grounding - All vessels due to 'Squat Effect'	At periods of low water, vessels may be affected by the 'Squat Effect', causing them to be closer to the river bed than expected.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>MCA Guidance document</li> </ul>	Proposed temporary cofferdam and working area footprint minimised

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

# Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People						
Severity Probability Risk Score Risk Band						
4	4 2 8 Moderate					

Post Control - Environment				
Severity Probability Risk Score Risk Band				
2	2	4	Minor	

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
4 2 8 Moderate					

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Assessment Notes			

# 11F - LTTCE - Mooring breakout

Hazard ID	Hazard Title	Hazard Description	Likely Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
	Mooring breakout	A vessel involved in Thames Tunnel activities breaks free temporary/layup moorings.	<ul> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage - House Boat</li> <li>Moderate Structural Damage -         Marina</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Jetty (Thames         Water)</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Structural Damage - Jetty         (Other)</li> <li>Minor Pollution</li> </ul>	<ul> <li>Tug Operator Procedures</li> <li>Emergency Plans &amp; Procedures</li> <li>Mooring Inspections</li> <li>Inspection Routine</li> <li>Qualified Crew</li> </ul>	Use of reputable marine contractors

Pre Control - People				
Severity Probability Risk Score Risk Band				
4	3	12	High	

Pre Control - Environment				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

Pre Control - Operational Impact				
Severity Probability Risk Score Risk Band				
4	3	12	High	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

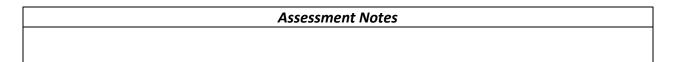
Relevant PLA Guidance			
Code of Practice for the Safe Mooring of Vessels on the Thames 2010			

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Environment				
Severity Probability Risk Score Risk Band				
3 2 6 Moderate				

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
4	4 2 8 Moderate				

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 2 6 Moderate					



# 12F - LTTCE - Collision with High Speed Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
12F - LTTCE	Collision - High Speed Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - High Speed Craft</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

	R	Relevant PLA Guidance	

Post Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Post Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed				

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Assessment Notes
Not relevant for this phase of the project

# 13F - LTTCE- Collision with Class V Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
13F - LTTCE	Collision with Class V Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Passenger Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed				

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed				

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Relevant PLA Guidance		

Post Control - People				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed				

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
Not Assessed Not Assessed Not Assessed				

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed				

	Assessment Notes
Not relevant for thi	s phase of the project
	-

# 14F - LTTCE - Collision with Private Leisure Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
14F - LTTCE	Collision with Private Leisure Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new inriver structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Private         Leisure Vessel</li> <li>Loss of Hull Integrity -         Private Leisure Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure -         Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Relevant PLA Guidance					

Post Control - People						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Operational Impact						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Media Attention							
Severity Probability Risk Score Risk Band							
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed						

Assessment Notes			
Not relevant for this phase of the project			

# 15F - LTTCE - Collision with Commercial Freight Operator (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
15F - LTTCE	Collision with commercial freight operator (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Relevant PLA Guidance			

Post Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed					

Post Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assess					

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Assessment Notes	
Not relevant for this phase of the project	

# 16F - LTTCE - Collision with Tug and Tow (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
16F - LTTCE	Collision with tug and tow (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

	Severity	Probability	Risk Score	Risk Band
Ī	Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Operational Impact				
Severity	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention				
Severity	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

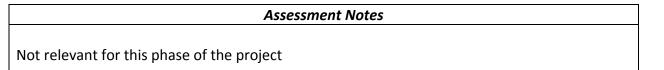
Relevant PLA Guidance				

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention					
	Severity	Probability	Risk Score	Risk Band	
1	Not Assessed	Not Assessed	Not Assessed	Not Assessed	



# 17F - LTTCE - Contact with Chelsea or Victoria Rail Bridge (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
17F - LTTCE	Contact with Chelsea or Victoria Rail Bridge (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Structural Damage - Bridge</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Operational Impact				
	Severity	Probability	Risk Score	Risk Band
	Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance			

Post Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Environment				
Severity Probability Risk Score Risk Band				
Not Assessed Not Assessed Not Assessed Not Assessed				

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Assessment Notes				
Not relevant for this phase of the project				
Not relevant for this phase of the project				

## 18F - LTTCE - Collision with High Speed Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
8F - LTTCE	Collision - High Speed Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - High Speed Craft</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>General Directions</li> <li>Tug Operator Procedures</li> <li>Passage Planning</li> <li>VTS Navigational Broadcast</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Thames AIS</li> <li>HSC Code</li> <li>VHF Communications</li> <li>COLREGs</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Use of reputable and experienced marine contractor</li> <li>Berth Master</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>Berth Master to monitor VHF</li> <li>CCTV to provide additional information to Berth Master</li> </ul>

Pre Control - People				
Severity Probability Risk Score Risk Band				
4	3	12	High	

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

Pre Control - Operational Impact				
Severity Probability Risk Score Risk Band				
4	3	12	High	

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
4	3	12	High		

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- •Code of Practice Passenger Vessel Operations on the Thames

Post Control - People				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Environment				
Severity Probability Risk Score Risk Band				
2 2 4 <b>Minor</b>				

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
4 2 8 Moderate				

#### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations Welfare Amenities
Lifting operations Movement of materials Fire safety
Slips and trips Mooring

## 19F - LTTCE- Collision with Class V Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
19F - LTTCE	Collision with Class V Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Passenger Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>BML Local Knowledge Endorsement</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>VHF Communications</li> <li>Tug Operator Procedures</li> <li>General Directions</li> <li>Vessel Master Experience</li> <li>VTS Navigational Broadcast</li> <li>COLREGs</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Berth Master</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>Berth Master to monitor VHF</li> <li>CCTV to provide additional information to Berth Master</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

	Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
4 3 12 <b>High</b>				

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide
- •Code of Practice Passenger Vessel Operations on the Thames

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
3	3 2 6 Moderate				

Post Control - Environment				
Severity Probability Risk Score Risk Band				
2	2	4	Minor	

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
3	2	6	Moderate	

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

## **Sub Contractors Risk Assessment**

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	,	
Working at height	Loading / Unloading operations	Welfare Amenities
Lifting operations	Movement of materials	Fire safety
Slips and trips	Mooring	

## 20F - LTTCE - Collision with Private Leisure Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
20F - LTTCE	Collision with Private Leisure Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new inriver structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Private         Leisure Vessel</li> <li>Loss of Hull Integrity -         Private Leisure Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure -         Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Vessel Master Experience</li> <li>Qualified Crew</li> <li>VHF Communications</li> <li>VTS Navigational Broadcast</li> <li>Ship Towage Code of Practice</li> <li>Tug Operator Procedures</li> <li>COLREGs</li> <li>General Directions</li> <li>Admiralty Charts</li> <li>Perm / Temp Notice to Mariners</li> <li>Emergency Plans &amp; Procedures</li> <li>Aids to Navigation</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Berth Master</li> <li>Berth Master to monitor VHF</li> <li>CCTV to provide additional information to Berth Master</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
4	3	12	High		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

## Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- River Thames Recreational Users Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- ◆Port Entry Guide

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

## **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

## 21F - LTTCE - Collision with Commercial Freight Operator (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
c fi ((	Collision with commercial reight operator delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>Bridge Special Signal Lights</li> <li>Emergency Plans &amp; Procedures</li> <li>VTS Navigational Broadcast</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>BML Local Knowledge         <ul> <li>Endorsement</li> </ul> </li> <li>Tug Operator Procedures</li> <li>Perm / Temp Notice to         <ul> <li>Mariners</li> <li>COLREGS</li> <li>General Directions</li> </ul> </li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Berth Master</li> <li>Berth Master to monitor VHF</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>CCTV to provide additional information to Berth Master</li> <li>Closure of Arch No 1 to all traffic</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
3 4 12 <b>High</b>					

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
4 4 16 Extreme					

Pre Control - Operational Impact						
Severity Probability Risk Score Risk Band						
3	3 4 12 <b>High</b>					

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 4 12 <b>High</b>					

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

Post Control - Environment					
Severity Probability Risk Score Risk Band					
4	3	12	High		

Post Control - Operational Impact						
Severity Probability Risk Score Risk Band						
3	3 3 9 Moderate					

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
3 3 9 Moderate					

#### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations
Lifting operations Movement of materials

Slips and trips Mooring

Welfare Amenities
Fire safety

Chelsea Embankment Foreshore

## 22F - LTTCE - Collision with Tug and Tow (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
22F - LTTCE	Collision with tug and tow (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>Bridge Special Signal Lights</li> <li>Emergency Plans &amp; Procedures</li> <li>VTS Navigational Broadcast</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>BML Local Knowledge</li></ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Berth Master</li> <li>Berth Master to monitor VHF</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>CCTV to provide additional information to Berth Master</li> <li>Closure of Arch No 1 to all traffic</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
3 4 12 <b>High</b>					

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
4 4 16 Extreme					

Pre Control - Operational Impact						
Severity Probability Risk Score Risk Band						
3	3 4 12 <b>High</b>					

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

## Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

## 23F - LTTCE - Contact with Chelsea or Victoria Rail Bridge (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
23F - LTTCE	Contact with Chelsea or Victoria Rail Bridge (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Structural Damage - Bridge</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>General Directions</li> <li>PLA Bridge Guide</li> <li>Passage Planning</li> <li>Accurate Tidal Information</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Tug Operator Procedures</li> <li>COLREGs</li> <li>Ship Towage Code of Practice</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- •Ship Towage Operations on the Thames
- •Code of Practice for the Safe Mooring of Vessels on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
2	3	6	Moderate		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

## Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# Annex H– Worst credible hazard log: Phase C – Removal of of cofferdam

# H.1 Worst credible summary hazard list: Phase C - Removal of cofferdam

Hazard Id	Hazard Title	Hazard Description	People	Environment	Operational	Media
1G	Emergency Arch closure - Arch No 2	There may be an emergency requirement to close No 2 arch.	5	3	4	4
2G	Planned arch closure - Arch No 2	There may be a requirement to close No 2 arch for maintenance.	5	ß	4	4
3G	Planned Arch closure - Arch No 1	During construction/use/Deconstruction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	10	9	10	6
4G	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	12	9	9	12
5G	Contact - High Speed Passenger Vessel with work site	A High Speed Passenger Vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	10	6	8	10
6G	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	10	6	8	10
7G	Contact - private leisure vessel with work site	A private leisure vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	10	6	8	8
8G	Contact - commercial freight operator with work site	A commercial freight operator comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	8	6	8	6

	Contact - tug and tow with	A tug and tow comes into	8	6	8	6
0.0	work site	contact with Thames Tunnel				
9G		temporary or permanent work				
		site at Chelsea Embankment.				
	Grounding - All vessels due to	At periods of low water, vessels	8	4	8	8
10G	'Squat Effect'	may be affected by the 'Squat				
100		Effect', causing them to be closer				
		to the river bed than expected.				
	Mooring Breakout	A vessel involved in Thames	8	6	8	6
11G		Tunnel activites breaks free from				
		moorings				
	Collision - High Speed	A vessel conducting Thames	6	4	6	8
	Passenger Vessel	Tunnel				
	(construction/deconstruction)	construction/deconstruction				
12G		activities collides with a High				
		Speed Passenger Vessel (e.g.				
		Thames Clipper) in the vicinity of				
		Chelsea Embankment				
	Collision - Class V passenger	A vessel conducting Thames	8	4	6	8
	vessel	Tunnel				
13G	(construction/deconstruction)	construction/deconstruction				
130		activities collides with a Class V				
		passenger vessel in the vicinity				
		of Chelsea Embankment.				
	Collision - private leisure	A vessel conducting Thames	8	6	8	8
	vessel	Tunnel				
14G	(construction/deconstruction)	construction/deconstruction				
1.0		activities collides with a private				
		leisure vessel in the vicinity of				
		Chelsea Embankment.				
	Collision - commercial freight	A vessel conducting Thames	9	12	6	6
	operator	Tunnel				
455	(construction/deconstruction)	construction/deconstruction				
15G		activities collides with a				
		commercial freight operator in				
		the vicinity of Chelsea				
		Embankment.				

	Collision - tug and tow	A vessel conducting Thames	9	12	9	9
	(construction/deconstruction)	Tunnel				
16G		construction/deconstruction				
100		activities collides with a tug and				
		tow in the vicinity of Chelsea				
		Embankment.				
	Contact with Chelsea or	A vessel conducting Thames	9	6	9	9
	Victoria Rail Bridge	Tunnel				
	(construction/deconstruction)	construction/deconstruction				
17G		activities makes contact with				
		Chelsea or Victoria Rail Bridge,				
		including arches, abutments and				
		any associated bridge				
	Callinia a High Canad	superstructure.	N1 / A	N1 / A	N1 / A	N1 / A
	Collision - High Speed	A vessel conducting Thames	N/A	N/A	N/A	N/A
	Passenger Vessel	Tunnel delivery/material				
18G	(delivery/material removal)	removal activities collides with a				
		High Speed Passenger Vessel (e.g. Thames Clipper) in the				
		vicinity of Chelsea Embankment				
	Collision - Class V passenger	A vessel conducting Thames	N/A	N/A	N/A	N/A
	vessel	Tunnel delivery/material	14,,,	. •, , .	. •, , .	1,7,7
19G	(delivery/material removal)	removal activities collides with a				
	(22.11.21.77,2.21.12.11.21.11.11.11.11.11.11.11.1	Class V passenger vessel in the				
		vicinity of Chelsea Embankment.				

	Collision - private leisure	A vessel conducting Thames	N/A	N/A	N/A	N/A
	vessel	Tunnel delivery/material				
20G	(delivery/material removal)	removal activities collides with a				
		private leisure vessel in the				
		vicinity of Chelsea Embankment.				
	Collision - commercial freight	A vessel conducting Thames	N/A	N/A	N/A	N/A
	operator	Tunnel delivery/material				
21G	(delivery/material removal)	removal activities collides with a				
210		commercial freight operator in				
		the vicinity of Chelsea				
		Embankment.				
	Collision - tug and tow	A vessel conducting Thames	N/A	N/A	N/A	N/A
	(delivery/material removal)	Tunnel delivery/material				
22G		removal activities collides with a				
		tug and tow in the vicinity of				
		Chelsea Embankment.				
	Contact with Chelsea or	A vessel conducting Thames	N/A	N/A	N/A	N/A
	Victoria Rail Bridge	Tunnel delivery/material				
	(delivery/material removal)	removal activities makes contact				
23G		with Chelsea or Victoria Rail				
		Bridge, including arches,				
		abutments and any associated				
		bridge superstructure.				

## H.2 Worst credible hazard list – Phase C: Removal of cofferdam

## 1G - LTTCE - Emergency Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
1G - LTTCE	Emergency Arch Closure - Arch No 2	During Thames tunnel works there may be an emergency requirement to close No 2 arch of Chelsea Bridge.	<ul> <li>Emergency Bridge Arch Closure</li> <li>River Incident</li> </ul>	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Thames AIS</li> <li>COLREGS</li> </ul>	• See assessment notes

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
5	2	10	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

## Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
5	1	5	Moderate		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	1	3	Minor		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	1	4	Minor		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	1	4	Minor		

## **Assessment Notes**

• It is assessed that Thames Tideway Tunnel activities at the Chelsea Embankment site will not pose additional navigational safety issues in the event of an emergency arch closure. In the event that Arch No 2 is closed then it is expected that all navigation through this bridge will be suspended.

Chelsea Embankment Foreshore

## 2G - LTTCE - Planned Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
2G - LTTCE	Planned Arch Closure - Arch No 2	During construction of the temporary cofferdam there may be a scheduled requirement to close No 2 arch.	<ul> <li>Planned Bridge arch closure</li> <li>Maintenance and Inspection routines</li> </ul>	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Bridge Special Signal Lights</li> <li>VTS Qualification</li> </ul>	<ul> <li>Scheduling of arch closures in order to facilitate minimum disruption to river users</li> <li>Inspection routine (see assessment notes)</li> <li>A Notice to Mariners to be issued, informing river users of the planned closures and the lights/markings to expect</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
5	2	10	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

## Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
5	1	5	Moderate		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	1	3	Minor		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	1	4	Minor		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	1	4	Minor		

## **Assessment Notes**

- Inspection Routines
  - o General Inspection every 2 years
  - Principal Inspection every 6<sup>th</sup> year requires full inspection within touching distance of all elements and therefore inspection from below is required - Arch Closure as a result.
- Principal Inspection to be conducted immediately prior to work commencing

## 3G - LTTCE - Planned Arch Closure - Arch No 1

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
3G - LTTCE	Planned Arch Closure - Arch No 1	During construction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	Planned Bridge arch closure	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Bridge Special Signal Lights</li> <li>VTS Qualification</li> </ul>	<ul> <li>Scheduling of arch closures in order to facilitate minimum disruption to river users</li> <li>Inspection routine (see assessment notes)</li> <li>Arch No 1 typically not used due to corresponding Arch on Victoria Rail Bridge being blocked by moored barges.</li> <li>A Notice to Mariners to be issued, informing river users of the planned closures and the lights/markings to expect</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
5	3	15	Extreme		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
5	3	15	Extreme		

Pre Control - Media Attention						
Severity	Probability	Risk Score	Risk Band			
3	3	9	Moderate			

## Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
5	2	10	High		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
5	2	10	High		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

### Assessment Notes

- It is proposed that Arch No 1 is closed to all navigation for the duration of Phase 1.
- Inspection Routines
  - o General Inspection every 2 years
  - o Principal Inspection every 6<sup>th</sup> year requires full inspection within touching distance of all elements and therefore inspection from below is required Arch Closure as a result.
- Principal Inspection to be conducted immediately prior to work commencing

## 4G - LTTCE - Increased Flow

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
4G - LTTCE	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	Shape and position of temporary cofferdam	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	None identified for this hazard	3D and computational modelling     See assessment notes

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3 3 9 Moderate				

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
4 3 12 <b>High</b>					

## Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People					
Severity Probability Risk Score Risk Band					
4 3 12 <b>High</b>					

Post Control - Environment				
Severity Probability Risk Score Risk Band				
3 3 9 Moderate				

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3 3 9 Moderate				

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
4 3 12 <b>High</b>					

### **Assessment Notes**

- Changes in flow at Chelsea Embankment is reported in HR Wallingford's 'Combined Sewer Overflow Foreshore Works Fluvial Modelling Chelsea Embankment', 100-RG-MDL-WALLI-026-AC Release 3.0, November 2011.
  - o For the typical tide/mean freshwater flow simulation the ebb tide results show modest speed increases across the width of the estuary being slightly more than 0.1m/s.
  - O The equivalent results at time of peak flood show a similar distribution of peak currents for the Baseline case although the magnitude of the peak currents is larger for the flood tide with most of the channel having currents greater than 1.5 m/s.

## 5G - LTTCE - Contact - High Speed Passenger Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
5G - LTTCE	Contact - High Speed passenger vessel with work site	A High Speed passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
5 3 15 Extreme					

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
4 3 12 <b>High</b>					

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
5	5 3 15 Extreme				

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity Probability Risk Score Risk Band				
5 2 10 <b>High</b>				

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
5	2	10	High	

#### Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

## 6G - LTTCE - Contact - Class V Passenger Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
6G - LTTCE	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
5	3	15	Extreme	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
5	3	15	Extreme	

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
5	2	10	High		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
5	2	10	High		

## Sub Contractors Risk Assessment

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Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

## 7G - LTTCE - Contact - Private Leisure Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
7G - LTTCE	Contact - Private leisure vessel with work site	Private leisure vessels, including narrow boats, comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Damage - Private Leisure Vessel</li> <li>Loss of Hull Integrity - Private Leisure Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Aids to Navigation</li> <li>VHF Communications</li> <li>COLREGS</li> <li>General Directions</li> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> <li>Information provided to local recreational clubs and marinas providing an overview of the works being conducted and expected duration</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
5	3	15	Extreme		

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

## Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- Mariners Guide to Bridges on the Tidal Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
5	2	10	High		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4 2 8 Moderate					

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

## **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

## 8G - LTTCE - Contact - Commercial freight with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
8G - LTTCE	Contact - commercial freight with work site	Commercial freight comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGs</li> <li>Oil Spill Contingency Plan</li> <li>Tug Operator Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

## Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
4	2	8	Moderate		

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

## Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

## 9G - LTTCE - Contact - Tug and Tow with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
9G - LTTCE	Contact - Tug and Tow with work site	A Tug and Tow comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge</li></ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Temporary Notice to Mariners - providing notice that construction activities are being conducted in the area</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

## **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

## 10G - LTTCE - Vessels subject to increased interaction during periods of low water

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Safeguards
10G - LTTCE	Grounding - All vessels due to 'Squat Effect'	At periods of low water, vessels may be affected by the 'Squat Effect', causing them to be closer to the river bed than expected.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>MCA Guidance document</li> </ul>	Proposed temporary cofferdam and working area footprint minimised

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

## Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Assessment Notes			

# 11G - LTTCE - Mooring breakout

Hazard ID	Hazard Title	Hazard Description	Likely Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
11G - LTTCE	Mooring breakout	A vessel involved in Thames Tunnel activities breaks free temporary/layup moorings.	<ul> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage - House Boat</li> <li>Moderate Structural Damage -         Marina</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Jetty (Thames         Water)</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Structural Damage - Jetty         (Other)</li> <li>Minor Pollution</li> </ul>	<ul> <li>Tug Operator Procedures</li> <li>Emergency Plans &amp; Procedures</li> <li>Mooring Inspections</li> <li>Inspection Routine</li> <li>Qualified Crew</li> </ul>	Use of reputable marine contractors

Pre Control - People					
Severity Probability Risk Score Risk Band					
4	3	12	High		

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
4	3	12	High		

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

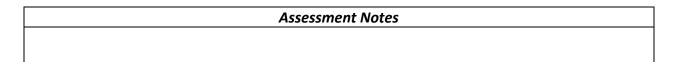
Relevant PLA Guidance
Code of Practice for the Safe Mooring of Vessels on the Thames 2010

Post Control - People					
Severity Probability Risk Score Risk					
4	2	8	Moderate		

Post Control - Environment					
Severity Probability Risk Score Risk Band					
3	2	6	Moderate		

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
4	2	8	Moderate		

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	



## 12G - LTTCE - Collision with High Speed Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
12G - LTTCE	Collision - High Speed Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - High Speed Craft</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>General Directions</li> <li>Tug Operator Procedures</li> <li>Passage Planning</li> <li>VTS Navigational Broadcast</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Thames AIS</li> <li>HSC Code</li> <li>VHF Communications</li> <li>COLREGS</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Use of reputable and experienced marine contractor</li> <li>Berth Co-ordinator</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>Berth Co-ordinator to monitor VHF</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

## Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- •Code of Practice Passenger Vessel Operations on the Thames

Post Control - People					
Severity Probability Risk Score Risk Band					
3	2	6	Moderate		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

## **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height	Loading / Unloading operations	Welfare Amenities
Lifting operations	Movement of materials	Fire safety
Slips and trips	Mooring	

## 13G - LTTCE- Collision with Class V Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
13G - LTTCE	Collision with Class V Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Passenger Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>BML Local Knowledge Endorsement</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>VHF Communications</li> <li>Tug Operator Procedures</li> <li>General Directions</li> <li>Vessel Master Experience</li> <li>VTS Navigational Broadcast</li> <li>COLREGs</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Use of reputable and experienced marine contractor</li> <li>Berth Co-ordinator</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>Berth Co-ordinator to monitor VHF</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

## Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide
- •Code of Practice Passenger Vessel Operations on the Thames

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Media Attention				
Severity Probability Risk Score Risk Band				
4	2	8	Moderate	

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations Welfare Amenities
Lifting operations Movement of materials Fire safety
Slips and trips Mooring

## 14G - LTTCE - Collision with Private Leisure Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
14G - LTTCE	Collision with Private Leisure Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new in-river structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Private Leisure Vessel</li> <li>Loss of Hull Integrity - Private Leisure Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Vessel Master Experience</li> <li>Qualified Crew</li> <li>VHF Communications</li> <li>VTS Navigational Broadcast</li> <li>Ship Towage Code of Practice</li> <li>Tug Operator Procedures</li> <li>COLREGs</li> <li>General Directions</li> <li>Admiralty Charts</li> <li>Perm / Temp Notice to Mariners</li> <li>Emergency Plans &amp; Procedures</li> <li>Aids to Navigation</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Closure of Arch No 1 to all traffic</li> <li>Berth Co-ordinator</li> <li>Berth Co-ordinator to monitor VHF</li> <li>CCTV to provide additional information to Berth Coordinator</li> </ul>

Pre Control - People					
Severity Probability Risk Score Risk Band					
4	3	12	High		

Pre Control - Environment				
Severity Probability Risk Score Risk Band				
3	3	9	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- River Thames Recreational Users Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

## 15G - LTTCE - Collision with Commercial Freight Operator (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
15G - LTTCE	Collision with commercial freight operator (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>Bridge Special Signal Lights</li> <li>Emergency Plans &amp; Procedures</li> <li>VTS Navigational Broadcast</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>BML Local Knowledge Endorsement</li> <li>Tug Operator Procedures</li> <li>Perm / Temp Notice to Mariners</li> <li>COLREGS</li> <li>General Directions</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Berth Co-ordinator</li> <li>Berth Co-ordinator to monitor VHF</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> <li>Closure of Arch No 1 to all traffic</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
4	4	16	Extreme	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	3	6	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	6	Moderate	

## Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations
Lifting operations Movement of materials

Slips and trips

Mooring

Welfare Amenities
Fire safety

## 16G - LTTCE - Collision with Tug and Tow (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
16G - LTTCE	Collision with tug and tow (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>Qualified Crew</li> <li>Bridge Special Signal Lights</li> <li>Emergency Plans &amp; Procedures</li> <li>VTS Navigational Broadcast</li> <li>Thames AIS</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>BML Local Knowledge Endorsement</li> <li>Perm / Temp Notice to Mariners</li> <li>Tug Operator Procedures</li> <li>General Directions</li> <li>COLREGS</li> </ul>	<ul> <li>Light Warnings - providing visual warning that barge is about to depart berth</li> <li>Sound Warnings - providing audio warning that barge is about to depart berth</li> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> <li>Berth Co-ordinator</li> <li>Berth Co-ordinator to monitor VHF</li> <li>Provision of Thames AIS receiver at berth location - providing greater visibility of vessels in near vicinity</li> <li>CCTV to provide additional information to Berth Co-ordinator</li> <li>Closure of Arch No 1 to all traffic</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
3	4	12	High		

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
4	4	16	Extreme	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	4	12	High		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	4	12	High	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

## Sub Contractors Risk Assessment

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

> Working at height Loading / Unloading operations Lifting operations Movement of materials

Fire safety Welfare Amenities

Slips and trips Mooring

Navigational Issues and Preliminary Risk Assessment

## 17G - LTTCE - Contact with Chelsea or Victoria Rail Bridge (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
17G - LTTCE	Contact with Chelsea or Victoria Rail Bridge (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Structural Damage - Bridge</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>General Directions</li> <li>PLA Bridge Guide</li> <li>Passage Planning</li> <li>Accurate Tidal Information</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Tug Operator Procedures</li> <li>COLREGs</li> <li>Ship Towage Code of Practice</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Use of reputable and experienced marine contractor</li> <li>Sub-Contractors Risk Assessment</li> </ul>

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
3	3	9	Moderate

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- •Ship Towage Operations on the Thames
- •Code of Practice for the Safe Mooring of Vessels on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners
- Port Entry Guide

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	3	6	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Post Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
3	3	9	Moderate

## **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

# 18G - LTTCE - Collision with High Speed Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
8G - LTTCE	Collision - High Speed Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - High Speed Craft</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

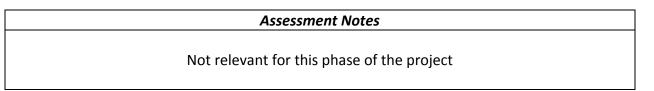
Relevant PLA Guidance	

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	



# 19G - LTTCE- Collision with Class V Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
19G - LTTCE	Collision with Class V Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Passenger Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
	Severity	Probability	Risk Score	Risk Band
	Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance				

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity Probability Risk Score Risk Band				
Not Assessed Not Assessed Not Assessed				

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Assessment Notes			
Not relevant for this phase of the project			

# 20G - LTTCE - Collision with Private Leisure Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
20G - LTTCE	Collision with Private Leisure Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new inriver structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Private         Leisure Vessel</li> <li>Loss of Hull Integrity -         Private Leisure Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure -         Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed				

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance			

Post Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed				

Post Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Post Control - Operational Impact			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Post Control - Media Attention							
Severity Probability Risk Score Risk Band							
Not Assessed	Not Assessed Not Assessed Not Assessed						

# Assessment Notes Not relevant for this phase of the project

# 21G - LTTCE - Collision with Commercial Freight Operator (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
21G - LTTCE	Collision with commercial freight operator (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Environment						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Pre Control - Operational Impact						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Media Attention							
Severity Probability Risk Score Risk Band							
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed						

Relevant PLA Guidance					

Post Control - People						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Post Control - Environment							
Severity	Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed						

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Media Attention							
Severity Probability Risk Score Risk Band							
Not Assessed	Not Assessed Not Assessed Not Assessed						

# Assessment Notes Not relevant for this phase of the project

# 22G - LTTCE - Collision with Tug and Tow (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
22G - LTTCE	Collision with tug and tow (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

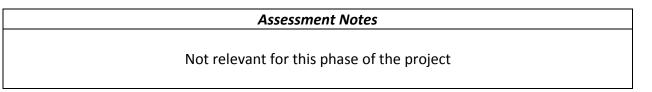
Relevant PLA Guidance				

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed					

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	



# 23G - LTTCE - Contact with Chelsea or Victoria Rail Bridge (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
23G - LTTCE	Contact with Chelsea or Victoria Rail Bridge (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Structural Damage - Bridge</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

	Pre Control - Op	erational Impact		
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention						
Severity		Probability	Risk Score	Risk Band		
Not Assessed N		Not Assessed	Not Assessed	Not Assessed		

Relevant PLA Guidance			

Post Control - People						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed	Not Assessed				

Post Control - Environment						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Post Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Post Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

# Assessment Notes Not relevant for this phase of the project

# Annex I– Worst credible hazard log: Phase D – Permanent work site

# I.1 Worst credible summary hazard list: Phase D –Permanent work site

Hazard Id	Hazard Title	Hazard Description	People	Environment	Operational	Media
1H	Emergency Arch closure - Arch No 2	There may be an emergency requirement to close No 2 arch.	5	3	4	4
2H	Planned arch closure - Arch No 2	There may be a requirement to close No 2 arch for maintenance.	N/A	N/A	N/A	N/A
3Н	Planned Arch closure - Arch No 1	During construction/use/Deconstruction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	N/A	N/A	N/A	N/A
4H	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	12	9	9	12
5H	Contact - High Speed Passenger Vessel with work site	A High Speed Passenger Vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	10	6	8	10
6Н	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	10	6	8	10
7H	Contact - private leisure vessel with work site	A private leisure vessel comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	10	6	8	8
8H	Contact - commercial freight operator with work site	A commercial freight operator comes into contact with Thames Tunnel temporary or permanent work site at Chelsea Embankment.	8	6	8	6

	Contact - tug and tow with	A tug and tow comes into	8	6	8	6
9H	work site	contact with Thames Tunnel				
911		temporary or permanent work				
		site at Chelsea Embankment.				
	Grounding - All vessels due to	At periods of low water, vessels	8	4	8	8
10H	'Squat Effect'	may be affected by the 'Squat				
1011		Effect', causing them to be closer				
		to the river bed than expected.				
	Mooring Breakout	A vessel involved in Thames	N/A	N/A	N/A	N/A
11H		Tunnel activities breaks free				
		from moorings				
	Collision - High Speed	A vessel conducting Thames	N/A	N/A	N/A	N/A
	Passenger Vessel	Tunnel				
	(construction/deconstruction)	construction/deconstruction				
12H		activities collides with a High				
		Speed Passenger Vessel (e.g.				
	Thames Clip Chelsea Emb	Thames Clipper) in the vicinity of				
		Chelsea Embankment				
	Collision - Class V passenger	A vessel conducting Thames	N/A	N/A	N/A	N/A
	vessel	Tunnel				
13H	(construction/deconstruction)	construction/deconstruction				
1311		activities collides with a Class V				
		passenger vessel in the vicinity				
		of Chelsea Embankment.				
	Collision - private leisure	A vessel conducting Thames	N/A	N/A	N/A	N/A
	vessel	Tunnel				
14H	(construction/deconstruction)	construction/deconstruction				
		activities collides with a private				
		leisure vessel in the vicinity of				
	Collision commercial freight	Chelsea Embankment.	NI/A	N/A	NI/A	NI/A
	Collision - commercial freight	A vessel conducting Thames Tunnel	N/A	IN/A	N/A	N/A
	operator (construction/deconstruction)	construction/deconstruction				
15H	(construction) deconstruction)	activities collides with a				
1311		commercial freight operator in				
15H		i communicación incaeth CMA. LOUDE III				1
		the vicinity of Chelsea				

16H	Collision - tug and tow (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities collides with a tug and	N/A	N/A	N/A	N/A
		tow in the vicinity of Chelsea Embankment.				
17H	Contact with Chelsea or Victoria Rail Bridge (construction/deconstruction)	A vessel conducting Thames Tunnel construction/deconstruction activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure.	N/A	N/A	N/A	N/A
18H	Collision - High Speed Passenger Vessel (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment	N/A	N/A	N/A	N/A
19H	Collision - Class V passenger vessel (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A
20H	Collision - private leisure vessel (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a private leisure vessel in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A

21H	Collision - commercial freight operator (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a commercial freight operator in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A	
22H	Collision - tug and tow (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities collides with a tug and tow in the vicinity of Chelsea Embankment.	N/A	N/A	N/A	N/A	
23H	Contact with Chelsea or Victoria Rail Bridge (delivery/material removal)	A vessel conducting Thames Tunnel delivery/material removal activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure.	N/A	N/A	N/A	N/A	

### 1.2 Worst credible hazard list – Phase D: Permanent work site

## 1H - LTTCE - Emergency Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
1H - LTTCE	Emergency Arch Closure - Arch No 2	During Thames tunnel works there may be an emergency requirement to close No 2 arch of Chelsea Bridge.	Emergency Bridge Arch Closure     River Incident	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> </ul>	<ul> <li>VTS Navigational Broadcast</li> <li>VHF Communications</li> <li>Aids to Navigation</li> <li>Thames AIS</li> <li>COLREGs</li> </ul>	• See Assessment Notes
				Major Pollution		

Pre Control - People					
Severity	Risk Band				
5	2	10	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
4	2	8	Moderate		

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People					
Severity Probability		Risk Score	Risk Band		
5	1	5	Moderate		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	1	3	Minor		

Post Control - Operational Impact					
Severity	Risk Band				
4	1	4	Minor		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	1	4	Minor		

#### **Assessment Notes**

• It is assessed that Thames Tideway Tunnel activities at the Chelsea Embankment site will not pose additional navigational safety issues in the event of an emergency arch closure. In the event that Arch No 2 is closed then it is expected that all navigation through this bridge will be suspended.

### 2H - LTTCE - Planned Arch Closure - Arch No 2

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
2H - LTTCE	Planned Arch Closure - Arch No 2	During construction of the temporary cofferdam there may be a scheduled requirement to close No 2 arch.	<ul> <li>Planned Bridge arch closure</li> <li>Maintenance and Inspection routines</li> </ul>	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

#### **Assessment Notes**

Not relevant for this phase of the project

### 3H - LTTCE - Planned Arch Closure - Arch No 1

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
3H - LTTCE	Planned Arch Closure - Arch No 1	During construction of the temporary cofferdam it is proposed that Arch No 1 is closed to all navigation.	Planned Bridge arch closure	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
	Severity	Probability	Risk Score	Risk Band
	Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment  Severity Probability Risk Score Risk Band				

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

#### **Assessment Notes**

Not relevant for this phase of the project

#### 4H - LTTCE - Increased Flow

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
4H - LTTCE	Increase in Flow	Changes to the hydrodynamics of the river may affect passing vessels, particularly through the arches of Chelsea or Victoria Rail Bridge.	Shape and position of temporary cofferdam	<ul> <li>Single Fatality</li> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	None identified for this hazard	3D and computational modelling     See assessment notes

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

#### Relevant PLA Guidance

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- Port Entry Guide
- Mariners Guide to Bridges on the Tidal Thames

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Post Control - Operational Impact			
Severity	Probability	Risk Score	Risk Band
3	3	9	Moderate

Post Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
4	3	12	High

#### **Assessment Notes**

- Changes in flow at Chelsea Embankment is reported in HR Wallingford's 'Combined Sewer Overflow Foreshore Works Fluvial Modelling Chelsea Embankment', 100-RG-MDL-WALLI-026-AC Release 3.0, November 2011.
  - o For the typical tide/mean freshwater flow simulation the ebb tide results show modest speed increases across the width of the estuary being slightly more than 0.1m/s.
  - The equivalent results at time of peak flood show a similar distribution of peak currents for the Baseline case although the magnitude of the peak currents is larger for the flood tide with most of the channel having currents greater than 1.5 m/s

## 5H - LTTCE - Contact - High Speed Passenger Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
5H - LTTCE	Contact - High Speed passenger vessel with work site	A High Speed passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Update of PLA chart</li> </ul>

Pre Control - People			
Severity	Probability	Risk Score	Risk Band
5	3	15	Extreme

Pre Control - Environment			
Severity	Probability	Risk Score	Risk Band
3	3	9	Moderate

Pre Control - Operational Impact			
Severity	Probability	Risk Score	Risk Band
4	3	12	High

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
5	3	15	Extreme

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People			
Severity	Probability	Risk Score	Risk Band
5	2	10	High

Post Control - Environment			
Severity	Probability	Risk Score	Risk Band
3	2	6	Moderate

Post Control - Operational Impact			
Severity	Probability	Risk Score	Risk Band
4	2	8	Moderate

Post Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
5	2	10	High

Assessment Notes				

## **6H - LTTCE - Contact - Class V Passenger Vessel with Work Site**

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
6H - LTTCE	Contact - Class V passenger vessel with work site	A Class V passenger vessel comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Loss of Hull Integrity - Passenger Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>Aids to Navigation</li> <li>VTS Navigational Broadcast</li> <li>HSC Code</li> <li>Passage Planning</li> <li>COLREGs</li> <li>VHF Communications</li> <li>Emergency Plans &amp; Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Update of PLA chart</li> </ul>

Pre Control - People						
Severity	Probability	Risk Score	Risk Band			
5	3	15	Extreme			

Pre Control - Environment						
Severity	Probability	Risk Score	Risk Band			
3	3	9	Moderate			

Pre Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
4	3	12	High			

Pre Control - Media Attention						
Severity	Probability	Risk Score	Risk Band			
5	3	15	Extreme			

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Permanent Notice to Mariners
- •Code of Practice Passenger Vessel Operations on the Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People							
Severity	Probability	Risk Score	Risk Band				
5	2	10	High				

Post Control - Environment						
Severity	Probability	Risk Score	Risk Band			
3	2	6	Moderate			

Post Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
4	2	8	Moderate			

Post Control - Media Attention							
Severity	Probability	Risk Score	Risk Band				
5	2	10	High				

Assessment Notes						

### 7H - LTTCE - Contact - Private Leisure Vessel with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
7H - LTTCE	Contact - Private leisure vessel with work site	Private leisure vessels, including narrow boats, comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Damage - Private         Leisure Vessel</li> <li>Loss of Hull Integrity -         Private Leisure Vessel</li> <li>Bridge Arch Closure -         Temporary</li> <li>Minor Pollution</li> </ul>	<ul> <li>Aids to Navigation</li> <li>VHF Communications</li> <li>COLREGS</li> <li>General Directions</li> <li>Permanent / Temporary Notice to Mariners</li> <li>VTS Navigational Broadcast</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Update of PLA chart</li> <li>Information provided to local recreational clubs and marinas providing an overview of the works being conducted and expected duration</li> </ul>

Pre Control - People						
Severity	Probability	Risk Score	Risk Band			
5	3	15	Extreme			

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	3	12	Extreme		

- •General Directions for Navigation in the Port of London
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- Permanent Notice to Mariners
- Mariners Guide to Bridges on the Tidal Thames
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
5	2	10	High		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	2	6	Moderate		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Assessment Notes				

### 8H - LTTCE - Contact - Commercial freight with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
8H - LTTCE	Contact -	Commercial freight comes	Reduced effective river width	Single Fatality	Boat Masters Licence	• Closure of Arch No 1 to all traffic
	commercial	into contact with Thames	Misjudgement	Major Damage - Barge	BML Local Knowledge	• All vessels use Arch No 2 of
	freight with	Tunnel work site at Chelsea	Inattention	Major Damage - Tug	Endorsement	Chelsea Bridge
	work site	Embankment.	Lack of communications	Bridge Arch Closure -	Qualified Crew	Update of PLA chart
			Adverse weather conditions	Temporary	<ul> <li>Vessel Master Experience</li> </ul>	
			Machinery breakdown	<ul> <li>Moderate Pollution</li> </ul>	Permanent / Temporary Notice to	
			High density of leisure traffic		Mariners	
			Leisure traffic impedes the passage		Aids to Navigation	
			of vessel navigating the channel		Passage Planning	
			Collision avoidance		Ship Towage Code of Practice	
			• Tidal set		• COLREGs	
			Change in river flow due to new in-		Oil Spill Contingency Plan	
			river structure		Tug Operator Procedures	

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
3	3	9	Moderate		

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
4	3	12	High		

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
3	3	9	Moderate

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Assessment Notes			

#### 9H - LTTCE - Contact - Tug and Tow with Work Site

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
9H - LTTCE	Contact - Tug and Tow with work site	A Tug and Tow comes into contact with Thames Tunnel work site at Chelsea Embankment.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge         Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to         Mariners</li> <li>Aids to Navigation</li> <li>Passage Planning</li> <li>Ship Towage Code of Practice</li> <li>COLREGs</li> <li>Oil Spill Contingency Plan</li> <li>Tug Operator Procedures</li> </ul>	<ul> <li>Closure of Arch No 1 to all traffic</li> <li>All vessels use Arch No 2 of Chelsea Bridge</li> <li>Update of PLA chart</li> </ul>

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	3	9	Moderate	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	3	12	High	

Pre Control - Media Attention				
	Severity	Probability	Risk Score	Risk Band
	3	3	9	Moderate

#### Relevant PLA Guidance

- •General Directions for Navigation in the Port of London
- •Schedule to the General Directions for Navigation in the Port of London
- Pilotage Directions
- •River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- •Ship Towage Operations on the Thames
- •Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- •Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
3	2	6	Moderate	

#### **Sub Contractors Risk Assessment**

An additional control measure 'Sub Contractors Risk Assessment' has been identified during this assessment. The 'Sub Contractors Risk Assessment' is to be produced by the Sub Contractor appointed by the Thames Tunnel Project Team to conduct tug & barge operations and berth / jetty management activities. The assessment is to include (but is not limited to) the following activities:

Working at height Loading / Unloading operations

Lifting operations Movement of materials

Slips and trips Mooring

Fire safety Welfare Amenities

## 10H - LTTCE - Vessels subject to increased interaction during periods of low water

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Most Likely	Existing Safeguards	Proposed Additional Safeguards
10H - LTTCE	Grounding - All vessels due to 'Squat Effect'	At periods of low water, vessels may be affected by the 'Squat Effect', causing them to be closer to the river bed than expected.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Major Damage - Passenger Vessel</li> <li>Major Damage - High Speed Craft</li> <li>Major Damage - Private Leisure Vessel</li> <li>Major Damage - Sailing Boat / Small Vessel</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	<ul> <li>Boat Masters Licence</li> <li>BML Local Knowledge Endorsement</li> <li>Qualified Crew</li> <li>Vessel Master Experience</li> <li>Permanent / Temporary Notice to Mariners</li> <li>MCA Guidance document</li> </ul>	Proposed temporary cofferdam and working area footprint minimised

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

- General Directions for Navigation in the Port of London
- Schedule to the General Directions for Navigation in the Port of London
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- River Byelaws 1978 (as amended)
- Permanent Notice to Mariners
- Ship Towage Operations on the Thames
- Code of Practice for Craft Towage Operations on the Thames
- Port Entry Guide
- Navigational Risk Assessments in the Port of London Guidance to Operators and Owners

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
4	2	8	Moderate		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
2	2	4	Minor	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Post Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
4	2	8	Moderate	

Assessment Notes				

## 11H - LTTCE - Mooring breakout

Hazard ID	Hazard Title	Hazard Description	Likely Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
11H - LTTCE	Mooring breakout	A vessel involved in Thames Tunnel activities breaks free temporary/layup moorings.	<ul> <li>Misjudgement</li> <li>Inattention</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> </ul>	<ul> <li>Multiple Major Injuries</li> <li>Moderate Damage - House Boat</li> <li>Moderate Structural Damage -         Marina</li> <li>Minor Damage - Barge</li> <li>Minor Damage - Jetty (Thames         Water)</li> <li>Minor Structural Damage - Bridge</li> <li>Minor Structural Damage - Jetty         (Other)</li> <li>Minor Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed						

Pre Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Relevant PLA Guidance				

Post Control - People						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed					

## Assessment Notes

Not relevant for this phase of the project

## 12H - LTTCE - Collision with High Speed Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
12H - LTTCE	Collision - High Speed Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - High Speed Craft</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Environment						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

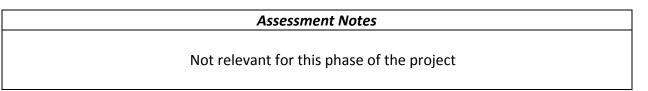
Relevant PLA Guidance				

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		



## 13H - LTTCE- Collision with Class V Passenger Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
13H - LTTCE	Collision with Class V Passenger Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Passenger Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Operational Impact						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Media Attention			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

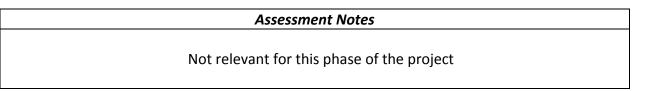
Relevant PLA Guidance

Post Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Media Attention						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed Not Assessed Not Assessed					



## 14H - LTTCE - Collision with Private Leisure Vessel (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
14H - LTTCE	Collision with Private Leisure Vessel (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new inriver structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Private         Leisure Vessel</li> <li>Loss of Hull Integrity -         Private Leisure Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure -         Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People			
Severity	Probability	Risk Score	Risk Band
Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance		

Post Control - People						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed					

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed					

Post Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed					

## 15H - LTTCE - Collision with Commercial Freight Operator (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
15H - LTTCE	Collision with commercial freight operator (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed					

Pre Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed						

Relevant PLA Guidance		

Post Control - People						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed					

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

## 16H - LTTCE - Collision with Tug and Tow (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
16H - LTTCE	Collision with tug and tow (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

	Pre Control - Environment				
Ī	Severity	Probability	Risk Score	Risk Band	
	Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

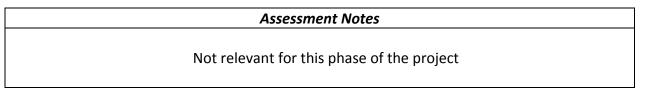
Relevant PLA Guidance	

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				



## 17H - LTTCE - Contact with Chelsea or Victoria Rail Bridge (construction/deconstruction)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
17H - LTTCE	Contact with Chelsea or Victoria Rail Bridge (construction/ Deconstruction)	A vessel conducting Thames Tunnel construction/ deconstruction activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the construction/ deconstruction of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Structural Damage - Bridge</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Pre Control - Environment						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Pre Control - Operational Impact						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

Pre Control - Media Attention						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed						

Relevant PLA Guidance						

Post Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Post Control - Environment						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed						

Post Control - Operational Impact						
Severity	Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed Not Assessed Not Assessed Not Assessed						

## 18H - LTTCE - Collision with High Speed Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
8H - LTTCE	Collision - High Speed Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a High Speed Passenger Vessel (e.g. Thames Clipper) in the vicinity of Chelsea Embankment during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - High Speed Craft</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Pre Control - Environment					
Sev	erity	Probability	Risk Score	Risk Band	
Not A	ssessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

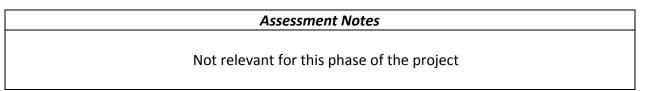
Relevant PLA Guidance				

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		



## 19H - LTTCE- Collision with Class V Passenger Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
19H - LTTCE	Collision with Class V Passenger Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a Class V passenger vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>High density of leisure traffic</li> <li>Inadequate training and experience</li> <li>Tidal set</li> <li>Collision avoidance</li> <li>Change in river flow due to new inriver structure</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Passenger Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

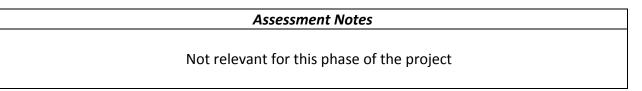
Relevant PLA Guidance				

Post Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Post Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		



## 20H - LTTCE - Collision with Private Leisure Vessel (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
20H - LTTCE	Collision with Private Leisure Vessel (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a private leisure vessel in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Machinery breakdown</li> <li>Change in river flow due to new inriver structure</li> <li>General lack of marine knowledge</li> </ul>	<ul> <li>Multiple Fatalities</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Private Leisure Vessel</li> <li>Loss of Hull Integrity - Private Leisure Vessel</li> <li>Moderate Damage - Tug</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Environment						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Pre Control - Operational Impact						
Severity	Probability	Risk Score	Risk Band			
Not Assessed	Not Assessed	Not Assessed	Not Assessed			

Pre Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Relevant PLA Guidance

Post Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Operational Impact						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Media Attention						
Severity Probability Risk Score Risk Band						
Not Assessed	Not Assessed Not Assessed Not Assessed					

## 21H - LTTCE - Collision with Commercial Freight Operator (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
	Collision with commercial freight operator (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a commercial freight operator in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new inriver structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Pre Control - Media Attention				
Severity Probability Risk Score Risk Band				
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Relevant PLA Guidance			

Post Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Media Attention					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

## 22H - LTTCE - Collision with Tug and Tow (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
22H - LTTCE	Collision with tug and tow (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities collides with a tug and tow in the vicinity of Chelsea Embankment, during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Improper lookout</li> <li>Lack of communications</li> <li>Machinery breakdown</li> <li>Collision avoidance</li> <li>High density of leisure traffic</li> <li>Leisure traffic impedes the passage of vessel navigating the channel</li> <li>Change in river flow due to new in-river structure</li> <li>Tidal set</li> </ul>	<ul> <li>Single Fatality</li> <li>Moderate Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Major Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment				
Ī	Severity	Probability	Risk Score	Risk Band
	Not Assessed	Not Assessed	Not Assessed	Not Assessed

Pre Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Media Attention				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

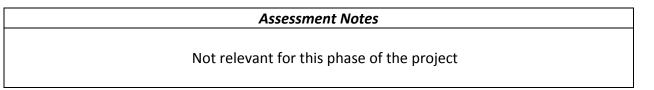
Relevant PLA Guidance					

Post Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Post Control - Operational Impact					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		



## 23H - LTTCE - Contact with Chelsea or Victoria Rail Bridge (delivery/material removal)

Hazard ID	Hazard Title	Hazard Description	Hazard Causes	Consequence(s) Worst Credible	Existing Safeguards	Proposed Additional Mitigation
23H - LTTCE	Contact with Chelsea or Victoria Rail Bridge (delivery/ material removal)	A vessel conducting Thames Tunnel delivery/ material removal activities makes contact with Chelsea or Victoria Rail Bridge, including arches, abutments and any associated bridge superstructure during the delivery/ material removal of the temporary cofferdam.	<ul> <li>Reduced effective river width</li> <li>Misjudgement</li> <li>Inattention</li> <li>Non Compliance with procedures</li> <li>Lack of communications</li> <li>Adverse weather conditions</li> <li>Machinery breakdown</li> <li>Inadequate training and experience</li> <li>Tug or line failure</li> <li>Collision avoidance</li> <li>Tidal set</li> <li>Change in river flow due to new in-river structure</li> </ul>	<ul> <li>Single Fatality</li> <li>Major Structural Damage - Bridge</li> <li>Major Damage - Barge</li> <li>Major Damage - Tug</li> <li>Loss of Hull Integrity - Tug</li> <li>Loss of Hull Integrity - Barge</li> <li>Bridge Arch Closure - Temporary</li> <li>Moderate Pollution</li> </ul>	Not relevant for this phase of the project	Not relevant for this phase of the project

Pre Control - People				
Severity	Probability	Risk Score	Risk Band	
Not Assessed	Not Assessed	Not Assessed	Not Assessed	

Pre Control - Environment					
Severity	Probability	Risk Score	Risk Band		
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Pre Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Pre Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

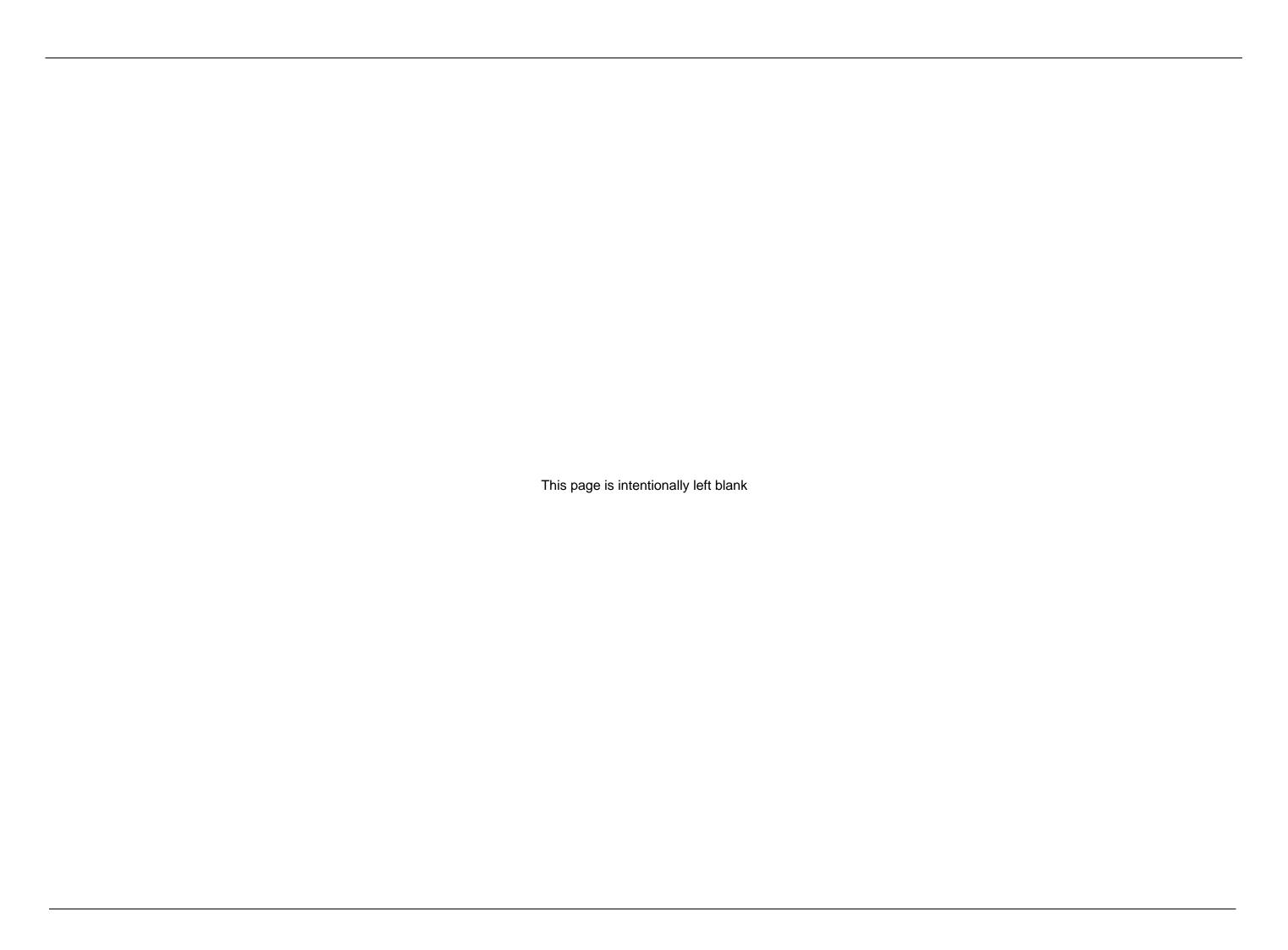
Relevant PLA Guidance					

Post Control - People					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed	Not Assessed	Not Assessed		

Post Control - Environment					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					

Post Control - Operational Impact					
Severity Probability Risk Score Risk Band					
Not Assessed	Not Assessed Not Assessed Not Assessed Not Assessed				

Post Control - Media Attention					
Severity Probability Risk Score Risk Band					
Not Assessed Not Assessed Not Assessed Not Assessed					



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