

# **Bazalgette Ventures Limited**

Annual report and financial statements

For the year ended 31 March 2026

Registered number 09553461

<b>Contents</b>	<b>Page</b>
Directors and Advisors	2
Strategic report	3
Directors' report	5
Statement of Directors' responsibilities in respect of the financial statements	7
Independent auditor's report to the members of Bazalgette Ventures Limited	8
Income Statement and Statement of Comprehensive Income	14
Statement of Financial Position	15
Statement of Changes in Equity	16
Statement of Cash Flows	17
Notes to the financial statements	18

## **Directors and advisors**

### **Directors holding office**

Andrew Cox

Alistair Ray

Amanda Woods

Daniel Pires

Ted Randolph

### **Company Secretary**

Celia Carlisle

### **Registered office**

Part Level 7

Riverside House

2a Southwark Bridge Road

London

SE1 9HA

### **Independent auditors**

PricewaterhouseCoopers LLP

One Station Hill

Garrard Street

Reading

RG1 1NR

## Strategic report

The Directors present their Strategic report for Bazalgette Ventures Limited (the “Company”) for the year ended 31 March 2026.

### Business review

The principal activity of the Company is that of an intermediate holding company in the Bazalgette Equity group of companies (“the Group”). The Company was established to act as the vehicle for shareholder loan financing. The shareholder loans are on-lent via back-to-back loans to the Company’s immediate subsidiary, Bazalgette Holdings Limited, and then ultimately to the Company’s indirect subsidiary, Bazalgette Tunnel Limited. Bazalgette Tunnel Limited is a regulated business that is overseeing the design, construction and maintenance of the Thames Tideway Tunnel (“TTT”).

As the Company acts solely as a vehicle for shareholder loan financing for Bazalgette Tunnel Limited, for the purpose of its activities as infrastructure provider for the Thames Tideway Tunnel, further information on the performance of the Thames Tideway Tunnel project (the “Project”) can be found in the Bazalgette Equity Limited Annual Report (available from [www.tideway.london](http://www.tideway.london)).

### Results and performance

The Company recorded a £nil result for the year (2025: £nil). The Company had net assets of £509.7m as at 31 March 2026 (2025: £509.7m).

The Company’s investment in its subsidiary, Bazalgette Holdings Limited, remained at £509.7m (2025: £509.7m).

During the year ended 31 March 2026, £78.2m (2025: £75.9m) of shareholder loan interest was accrued on the shareholder loan notes. During the year ended 31 March 2026, £65.0m (2025: £26.2m) of the accrued shareholder loan interest had been paid and £13.2m (2025: £49.9m) unpaid interest was capitalised back into shareholder loan principal.

### Principal risks and uncertainties

The Company acts as a vehicle for shareholder loan funding and does not carry out any activities beyond this.

The principal risk for the Company is credit risk in relation to the loan it makes to its subsidiary, Bazalgette Holdings Limited, which in turn has an identical back-to-back loan with Bazalgette Tunnel Limited on the same economic terms. As this asset relates to intra-group debt ultimately owed by a regulated water company which is characterised by stable and predictable cash flows and which has sufficient liquidity and preserves investment grade credit ratings, the credit risk is considered low.

The Company has access to the Chief Executive of Bazalgette Tunnel Limited and his executive team, who also manage the wider Bazalgette Equity Limited Group and its individual group companies on a day-to-day basis. The executive team receives regular reports from all areas of the business which enables prompt identification of financial and other risks so that appropriate actions can be taken in the relevant group companies.

For more details on the above-mentioned risks, refer to the principal risks section of the Bazalgette Equity Limited Annual Report. The Group’s annual report is available at [www.tideway.london](http://www.tideway.london).

### Future outlook

The Company is expected to continue to act as an intermediate holding company within the Group for the foreseeable future.

## Strategic report (continued)

### Section 172(1) Statement

The Directors have assessed the financial position of the Company, its cash flows, liquidity position and borrowing. Section 172 of the Companies Act 2006 requires Directors of a company to act in the way they consider, in good faith, would be the most likely to promote the success of the company for the benefit of its members as a whole. In doing this Section 172, requires Directors to have regards among other matters to:

- the likely consequences of any decision in the long-term;
- the interests of the company's employees;
- the need to foster the company's business relationships with suppliers, customers and others;
- the impact of the company's operations on the community and the environment;
- the desirability of the company maintaining a reputation for high standards of business conduct;
- and
- the need to act fairly with members of the company.

As an intermediate holding company within the Group, and in line with the duty to promote the success of the Company for the benefit of its shareholder, the Company must also have regard to the overall strategy of the Group. The Directors give careful consideration to the factors set out above in discharging their duties under Section 172. As part of the Group stakeholder engagement is carried out on a group wide basis to help the directors to understand the views of stakeholders.

The board considers any decisions from the perspective of the Company ensuring that decisions are taken with regard to the interests of stakeholders as well as having regard to the long-term sustainable success of the Group as a whole. The stakeholders we consider in this regard are our employees, the Alliance members (Bazalgette Tunnel Limited, Thames Water, Jacobs, the Programme Manager for the Project, the Main Works Contractors (more particularly described in the Group's annual report) and Amey OWR Ltd, the System Integrator for the Project), the environment and our shareholders. The Board recognises that building strong relationships with our stakeholders will help us to deliver our strategy in line with the Group's long-term vision, purpose and values described in the Group annual report and operate the business in a sustainable way.

This Strategic Report was approved by the board of Directors on 10 June 2026 and signed by order of the Board by:



**Celia Carlisle**  
Company Secretary

Part Level 7  
Riverside House  
2a Southwark Bridge Road  
London  
SE1 9HA  
10 June 2026

## Directors' report

The Directors present their report and the audited financial statements for Bazalgette Ventures Limited (the "Company") for the year ended 31 March 2026. The Company is a private company limited by shares, incorporated, domiciled and registered in the United Kingdom under the Companies Act 2006. The Company's registered company number is 09553461 and the registered address is Part Level 7, Riverside House, 2a Southwark Bridge Road, London, SE1 9HA.

### Results and dividends

During the year, £65.0m (2025: £26.2m) shareholder loan interest has been received from its immediate subsidiary Bazalgette Holdings Limited and paid onto its shareholders. Furthermore, £13.2m (2025: £49.9m) of unpaid shareholder loan interest was capitalised as shareholder loan principal in the year. Further details of the shareholder loan notes are set out in note 8 to the financial statements.

The Company recorded £nil profit for the year ended 31 March 2026 (2025: £nil) and did not pay any dividends in the year (2025: £nil).

### Directors

The directors of the Company who were in office during the year and up to the date of approval of the financial statements were:

Andrew Cox

Christopher Morgan (Resigned 29 August 2025)

Alistair Ray

Amanda Woods

Daniel Pires

Ted Randolph (Appointed 3 September 2025)

### Employees

The Company does not employ any staff directly (2025: none).

### Directors' indemnities

Subject to the conditions set out in Section 234 of the Companies Act 2006, the Company has made qualifying third-party indemnity provisions for the benefit of its Directors, the Company Secretary and the General Counsel and these were in force during the year ended 31 March 2026 and up to the date of this report. The Bazalgette Equity group of which the Company is a subsidiary operates a directors' and officers' insurance.

### Going concern

The Directors believe, after due and careful enquiry, that the Company has sufficient resources to continue in operational existence for at least one year after the financial statements were authorised for issue. Therefore, it is considered to be appropriate to adopt the going concern basis in preparing the 31 March 2026 financial statements. For more information see the basis of preparation in note 1 to the financial statements.

### Financial risk management

The Company acts as an intermediate holding company in the Bazalgette Equity group of companies and its exposure to price risk, credit risk, liquidity risk and cash flow risk is considered to be low. More details on the credit risk exposure which arises as a result of its intra-group lending can be found in the 'Principal risks and uncertainties' section within the Strategic report and note 9 to the financial statements.

For more details on the above-mentioned risks, refer to the principal risks section of the Bazalgette Equity Limited Annual Report. The Group's annual report is available at [www.tideway.london](http://www.tideway.london).

### Future outlook

More details can be found in the Strategic Report in the 'Future outlook' section.

### Charitable and political donations

The Company made no political or charitable donations nor incurred any political expenditure during the year (2025: £nil).

## **Directors' report (continued)**

### **Events occurring after the reporting period**

Details of any events occurring after the reporting date are included in note 13 to the financial statements.

### **Independent Auditors**

Pursuant to Section 487 of the Companies Act 2006, the auditors will be deemed to be re-appointed and PricewaterhouseCoopers LLP continue in office.

This Directors' Report was approved by the board of Directors on 10 June 2026 and signed by order of the Board by:



**Celia Carlisle**  
Company Secretary

Part Level 7  
Riverside House  
2a Southwark Bridge Road  
London  
SE1 9HA

10 June 2026

## Statement of directors' responsibilities in respect of the financial statements

The directors are responsible for preparing the Annual report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with UK-adopted international accounting standards.

Under company law, directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable UK-adopted international accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are also responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

The directors are responsible for the maintenance and integrity of the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

## Directors' confirmations

In the case of each director in office at the date the directors' report is approved:

- so far as the director is aware, there is no relevant audit information of which the company's and parent company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's and parent company's auditors are aware of that information.

This Responsibility Statement was approved by the board of Directors on 10 June 2026 and signed by order of the Board by:



**Celia Carlisle**  
Company Secretary

Part Level 7  
Riverside House  
2a Southwark Bridge Road  
London  
SE1 9HA  
10 June 2026

# Independent auditors' report to the members of Bazalgette Ventures Limited

## Report on the audit of the financial statements

### Opinion

In our opinion, Bazalgette Ventures Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2026 and of its result and cash flows for the year then ended;
- have been properly prepared in accordance with UK-adopted international accounting standards; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual report and financial statements (the "Annual Report"), which comprise:

- the Statement of Financial Position as at 31 March 2026;
- the Income Statement for the year then ended;
- the Statement of Comprehensive Income for the year then ended;
- the Statement of Cash Flows for the year then ended;
- the Statement of Changes in Equity for the year then ended; and
- the notes to the financial statements, comprising material accounting policy information and other explanatory information.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

### Our audit approach

#### Overview

Audit scope

- As part of designing our audit, we determined materiality and assessed the risk of material misstatement in the financial statements. In particular, we looked at where directors made subjective judgments, for example in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all our audits we also addressed the risk of management override of internal controls, including evaluation of whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

Key audit matters

- Recoverability of intra-group receivables

Materiality

- Overall materiality: £14,954,000 (2025: £14,822,700) based on 1% of total assets.
- Performance materiality: £11,215,000 (2025: £11,117,000).

**The scope of our audit**

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements.

**Key audit matters**

Key audit matters are those matters that, in the auditors’ professional judgement, were of most significance in the audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) identified by the auditors, including those which had the greatest effect on: the overall audit strategy; the allocation of resources in the audit; and directing the efforts of the engagement team. These matters, and any comments we make on the results of our procedures thereon, were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

This is not a complete list of all risks identified by our audit.

The key audit matters below are consistent with last year.

Key audit matter	How our audit addressed the key audit matter
<p>Recoverability of intra-group receivables</p> <p>Intercompany receivables at March 2026 is £985.8m (2025: £972.6m) and is required to be assessed annually for impairment. The recoverability of the receivable is a normal level of risk of misstatement, however due the size of the receivables balance in the context of the company financial statements, it is considered to be an area of focus. Refer to note 7 of the financial statements.</p>	<p>We obtained an understanding of, and evaluated the design and implementation of, financial controls relating to the recoverability of intercompany receivables. In performing our audit procedures, we:</p> <ul style="list-style-type: none"> <li>• Reviewed management’s IFRS 9 assessment and supporting calculations;</li> <li>• Assessed the reasonableness of management’s assessment.</li> </ul> <p>From the procedures performed we concur with the company’s assessment of the recoverability of the intra group receivables.</p>

**How we tailored the audit scope**

We tailored the scope of our audit to ensure that we performed enough work to be able to give an opinion on the financial statements as a whole, taking into account the structure of the company, the accounting processes and controls, and the industry in which it operates.

We tailored the scope of our audit to ensure that we performed enough work to be able to give an opinion on the financial statements as a whole, taking into account the structure of the company, the accounting processes and controls, and the industry in which it operates.

The entity consists of one operational segment and is managed from a single location in the United Kingdom.

**The impact of climate risk on our audit**

As part of our audit we made enquiries of management to understand the extent of the potential impact of climate risk on the company’s financial statements, and we remained alert when performing our audit procedures for any indicators of the impact of climate risk. Our procedures did not identify any material impact as a result of climate risk on the company’s financial statements.

**Materiality**

The scope of our audit was influenced by our application of materiality. We set certain quantitative thresholds for materiality. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures on the individual financial statement line items and disclosures and in evaluating the effect of misstatements, both individually and in aggregate on the financial statements as a whole.

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

Overall company materiality	£14,954,000 (2025: £14,822,700).
How we determined it	1% of total assets
Rationale for benchmark applied	The entity functions to service the group financing requirements therefore using total assets as a benchmark is appropriate.

We use performance materiality to reduce to an appropriately low level the probability that the aggregate of uncorrected and undetected misstatements exceeds overall materiality. Specifically, we use performance materiality in determining the scope of our audit and the nature and extent of our testing of account balances, classes of transactions and disclosures, for example in determining sample sizes. Our performance materiality was 75% (2025: 75%) of overall materiality, amounting to £11,215,000 (2025: £11,117,000) for the company financial statements.

In determining the performance materiality, we considered a number of factors - the history of misstatements, risk assessment and aggregation risk and the effectiveness of controls - and concluded that an amount at the upper end of our normal range was appropriate.

We agreed with those charged with governance that we would report to them misstatements identified during our audit above £747,000 (2025: £714,100) as well as misstatements below that amount that, in our view, warranted reporting for qualitative reasons.

### Conclusions relating to going concern

Our evaluation of the directors' assessment of the company's ability to continue to adopt the going concern basis of accounting included:

- Testing the mathematical integrity of the cash flow forecast of the group, as headed by Bazalgette Equity Limited and which includes the company, together the "Group", used by management to support their going concern assumption and reconciling these to the Board approved budget;
- Evaluating the Group cash flow forecast used in the going concern assessment and assessing the reasonableness of assumptions made and other key inputs such as whether any debt matured in the going concern assessment period;
- Performing sensitivity analysis on the Group's forecast cash flow;
- Obtaining covenant compliance certificates of the Group, confirming that all the key covenants that impact the continued access to finance have been considered over the relevant time periods and verified the mathematical accuracy, and testing inputs back to either the year end financial numbers or for forecasted information to the Board approved budget;
- Performing a comparison for the Group, of budget versus actual for the year ended 31 March 2026 and understanding where variances had arisen. Through this testing we obtained reasonable assurance over management's ability to forecast accurately;
- Evaluating the adequacy of the going concern disclosures in the financial statements; and
- Consideration of any known events that may cast doubt on ability to continue as a going concern.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

## **Reporting on other information**

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

### **Strategic report and Directors' Report**

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic report and Directors' Report for the year ended 31 March 2026 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic report and Directors' Report.

## **Responsibilities for the financial statements and the audit**

### **Responsibilities of the directors for the financial statements**

As explained more fully in the Statement of Directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

### **Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to Companies Act 2006 and Tax legislation, and we considered the extent to which non-compliance might have a material effect on the financial statements. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related

to posting of journal entries to manipulate the financial results in the year including journals that credit the profit and loss. Audit procedures performed by the engagement team included:

- Discussions and enquiries of management, the internal audit function and legal counsel, including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Evaluation of management's controls designed to prevent and detect irregularities;
- Challenging assumptions made by management in determining significant accounting estimates and judgements. We have tested significant accounting estimates and judgements to supporting documentation, considering alternative information where available along with considering the appropriateness of the related disclosures in the financial statements;
- Identifying and testing a sample of journal entries throughout the whole year, which met our pre-determined fraud risk criteria;
- Reviewing minutes of meetings of those charged with governance and reviewing internal audit reports; and
- Performing unpredictable procedures.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Our audit testing might include testing complete populations of certain transactions and balances, possibly using data auditing techniques. However, it typically involves selecting a limited number of items for testing, rather than testing complete populations. We will often seek to target particular items for testing based on their size or risk characteristics. In other cases, we will use audit sampling to enable us to draw a conclusion about the population from which the sample is selected.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditors' report. In our engagement letter, we also agreed to describe our audit approach, including communicating key audit matters.

### **Use of this report**

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

## Other required reporting

### Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.



Andy Grimby (Senior Statutory Auditor)  
for and on behalf of PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors  
Reading  
10 June 2026

**Income Statement**  
*For the year ended 31 March*

	<i>Notes</i>	<b>2026 £m</b>	<b>2025 £m</b>
Net operating costs	2, 3	-	-
Finance income	4	78.2	75.9
Finance costs	4	(78.2)	(75.9)
		<hr/>	<hr/>
<b>Result for the year before tax</b>		-	-
		<hr/>	<hr/>
Taxation	5	-	-
		<hr/>	<hr/>
<b>Result for the year</b>		-	-
		<hr/> <hr/>	<hr/> <hr/>

**Statement of Comprehensive Income**  
*For the year ended 31 March*

	<b>2026 £m</b>	<b>2025 £m</b>
Result for the year	-	-
Other comprehensive income for the year	-	-
	<hr/>	<hr/>
<b>Total comprehensive income for the year</b>	-	-
	<hr/> <hr/>	<hr/> <hr/>

Notes 1 to 13 form an integral part of these financial statements.

**Statement of Financial Position**  
*As at 31 March*

	Notes	2026 £m	2025 £m
<b>ASSETS</b>			
<b>Non-current assets</b>			
Investment in subsidiary undertakings	6	509.7	509.7
Other receivables	7	985.8	972.6
		<u>1,495.5</u>	<u>1,482.3</u>
<b>Total assets</b>		<u><u>1,495.5</u></u>	<u><u>1,482.3</u></u>
<b>LIABILITIES</b>			
<b>Non-current liabilities</b>			
Borrowings	8	(985.8)	(972.6)
<b>Total liabilities</b>		<u>(985.8)</u>	<u>(972.6)</u>
<b>NET ASSETS</b>		<u><u>509.7</u></u>	<u><u>509.7</u></u>
<b>EQUITY</b>			
Share capital	10	509.7	509.7
<b>Total equity</b>		<u><u>509.7</u></u>	<u><u>509.7</u></u>

Notes 1 to 13 form an integral part of these financial statements.

These financial statements on pages 14 to 24 were approved by the Board of Directors on 10 June 2026 and were signed on its behalf by:



**Ted Randolph**  
Director

Company registered number: 09553461

**Statement of Changes in Equity**  
*For the year ended 31 March*

	<b>Share capital £m</b>	<b>Total equity £m</b>
<b>Balance at 1 April 2024</b>	<b>509.7</b>	<b>509.7</b>
Result for the year	-	-
<b>Total comprehensive income for the year</b>	<b>-</b>	<b>-</b>
<b>Total contributions by and distributions to owners</b>	<b>-</b>	<b>-</b>
<b>Balance at 31 March 2025 and 1 April 2025</b>	<b>509.7</b>	<b>509.7</b>
Result for the year	-	-
<b>Total comprehensive income for the year</b>	<b>-</b>	<b>-</b>
<b>Total contributions by and distributions to owners</b>	<b>-</b>	<b>-</b>
<b>Balance at 31 March 2026</b>	<b>509.7</b>	<b>509.7</b>

Notes 1 to 13 form an integral part of these financial statements.

**Statement of Cash Flows**  
*For the year ended 31 March*

	<b>2026</b> £m	<b>2025</b> £m
<b>Cash flows from operating activities before working capital movements</b>		
Increase in other receivables	-	(0.2)
Increase in other payables	-	0.2
	<hr/>	<hr/>
<b>Cash flows generated from operations</b>	-	-
	<hr/>	<hr/>
<b>Net cash flows from operating activities</b>	-	-
	<hr/>	<hr/>
<b>Cash flows from investing activities</b>		
Interest received	65.0	26.2
	<hr/>	<hr/>
<b>Net cash flows from investing activities</b>	<b>65.0</b>	<b>26.2</b>
	<hr/>	<hr/>
<b>Cash flows from financing activities</b>		
Interest paid	(65.0)	(26.2)
	<hr/>	<hr/>
<b>Net cash flows used in financing activities</b>	<b>(65.0)</b>	<b>(26.2)</b>
	<hr/>	<hr/>
<b>Net increase in cash and cash equivalents during the year</b>	-	-
Cash and cash equivalents at the beginning of the year	-	-
	<hr/>	<hr/>
<b>Cash and cash equivalents at the end of the year</b>	-	-
	<hr/> <hr/>	<hr/> <hr/>

Notes 1 to 13 form an integral part of these financial statements.

## Notes to the financial statements

### 1 Material Accounting policy Information

#### Basis of preparation

Bazalgette Ventures Limited (“the Company”) is a private company limited by shares, incorporated and domiciled in England, the UK, under the Companies Act 2006. The Company’s registered address changed from Blue Fin Building, 110 Southwark Street, SE1 0SU to Part Level 7, Riverside House, 2a Southwark Bridge Road, London, SE1 9HA on 11 May 2026.

The accounting policies set out below have been applied consistently to all periods presented in these financial statements.

The Company financial statements have been prepared and approved by the Directors in accordance with UK-adopted international accounting standards and with the requirements of the Companies Act 2006 as applicable to companies reporting under those standards (UK-Adopted IFRS). The financial statements are prepared in accordance with the historical cost accounting convention except where UK-Adopted IFRS require an alternative treatment. Where items are sufficiently significant by virtue of their size or nature, they are disclosed separately in the financial statements in order to aid the reader’s understanding of the Company’s financial position.

The Company is exempt under CA2006 s400 from the obligation to prepare group accounts. The Company’s parent undertaking Bazalgette Equity Limited includes the company in its consolidated financial statements. The consolidated financial statements of Bazalgette Equity Limited are prepared in accordance with International Financial Reporting Standards and are available to the public and may be obtained online at [www.tideway.london](http://www.tideway.london) or from the address disclosed in note 12 to the financial statements.

#### *Measurement convention*

The financial statements are prepared on a historical cost basis. The financial statements are presented in Pounds Sterling.

#### *Judgements and Estimates*

In the process of applying the Company’s accounting policies to the financial statements, the Directors are required to make certain judgements, estimates and assumptions that it believes are reasonable based on the information available. The Directors do not believe there are any areas involving a high degree of judgement or complexity, or areas where assumptions and estimates are significant to these financial statements.

#### **Going concern**

The Directors have undertaken a detailed review to assess whether the Company has sufficient resources to continue in operational existence for at least 12 months from the date of signing these financial statements. The key considerations are as follows:

The Company has no cash balance, however the only outstanding liabilities in the Company is the shareholder loan funding. At the balance sheet date, the outstanding loan was £985.8m.

Interest repayments on the loan are met via cash payments from the Company’s subsidiary Bazalgette Holdings Limited which has an identical loan on the same economic terms with its subsidiary, Bazalgette Tunnel Limited. Consequently, the Company has an interest receivable balance that mirrors the payable. Bazalgette Tunnel Limited is the regulated operating entity in the Bazalgette Equity Group of companies and has significant liquidity.

Over the going concern period, interest will continue to accrue on this debt at 8% per annum of the outstanding balance. If the full cost of interest payable is not met via the level of cash payments from Bazalgette Tunnel Limited (via Bazalgette Holdings Limited), the shareholder loan agreement allows for the Company to capitalise outstanding interest into the loan. The shareholder loan matures in 2064 and thus is a liability requiring settlement beyond 12 months from the approval of these financial statements.

Therefore, the Directors are satisfied that the Company has sufficient resources to continue in operational existence for the foreseeable future and continue to adopt the going concern basis in preparing these financial statements.

## Notes to financial statements (continued)

### 1 Material Accounting policy Information (continued)

#### New accounting standards and future changes

The Company has applied the following amendment for the first time for its annual reporting period commencing 1 April 2025:

- Lack of Exchangeability – Amendments to IAS21.

The above amendment did not have any material effect on these financial statements.

At the date of approval of these financial statements, there were certain new or revised IFRS's that will be applicable in future years, but the Company does not expect any material impact on the Company's Financial Statements at future adoption. These new or revised IFRS's are noted below:

- Amendments to IFRS 9 & IFRS 7 – Amendments to the Classification and Measurement of Financial Instruments;
- Annual improvements to IFRS – Volume 11; and
- IFRS 18 Presentation and Disclosure in Financial Statements.

The Company has decided not to early adopt any accounting standards or amendments.

#### Financial Instruments

The Company determines the classification of financial instruments at initial recognition and re-evaluates this designation at each financial year end. The initial and subsequent measurement of financial instruments depends on their classification as follows:

##### *Other receivables*

Other receivables consist of amounts owed by group undertakings that do not have a significant financing component are classified as amortised cost under IFRS 9; initially recognised at fair value. Subsequent to initial recognition they are measured at amortised cost and any expected credit loss impairments or reversals are recognised through profit or loss.

##### *Cash and cash equivalents*

Cash and cash equivalents comprise cash at bank and in hand balances and deposits with a maturity at acquisition of three months or less. Cash equivalents are readily convertible to a known amount of cash and subject to an insignificant risk of change in value.

##### *Borrowings*

Borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, borrowings are stated at amortised cost. Any difference between the proceeds received (net of transaction costs) and the redemption value is recognised in the Income Statement over the period of the borrowings using the effective interest method.

#### Fair value measurements

The fair value of financial instruments represents the price that would be received to sell an asset or paid to transfer a liability between informed and willing parties, other than in a forced or liquidation sale at the measurement date.

The valuation techniques for determining the fair values of financial instruments are classified under the hierarchy defined in IFRS 13 which categorises inputs to valuation techniques into Levels 1-3 based on the degree to which the fair value is observable.

## Notes to financial statements (continued)

### 1 Material Accounting policy Information (continued)

#### Fair value measurements (continued)

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2: inputs other than quoted prices included for Level 1, that are observable for the asset or liability either directly (i.e. as prices) or indirectly (i.e. derived from prices)
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs)

If the inputs used to measure the fair value of an asset or liability are categorised across different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

#### Taxation

Tax on the profit or loss for the period comprises current and deferred tax. Tax is recognised in the income statement except to the extent that it relates to items recognised directly in equity or in other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the period, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse using tax rates enacted or substantively enacted at the reporting date. A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised. Deferred tax assets and liabilities are disclosed net to the extent that they relate to taxes levied by the same tax authority and the Company has the right of set off.

### 2 Auditors' remuneration

The auditors' remuneration for the audit of these financial statements was £6,600 (2025: £6,300). These costs are being wholly borne by Bazalgette Tunnel Limited.

### 3 Directors' remuneration

The Directors of the Company did not receive any payment for their services during the year ended 31 March 2026 (2025: £nil). Any qualifying services the directors perform in respect of the Company are considered to be incidental and part of the Directors' overall management responsibilities within the Group.

### 4 Finance income and expense

	2026 £m	2025 £m
<b>Finance income</b>		
Interest on loans to subsidiary undertakings	78.2	75.9
<b>Finance costs</b>		
Interest expense on borrowings	(78.2)	(75.9)
	_____	_____
<b>Net finance costs</b>	-	-
	=====	=====

## Notes to financial statements (continued)

### 5 Taxation

	2026 £m	2025 £m
Total current tax	-	-
Total Income Statement tax expense	-	-

#### Factors affecting tax charge for the year

The Company's effective tax rate for the year ended 31 March 2026 is 0% (2025: 0%) which is 25% lower than (2025: 25% lower than) the standard rate of corporation tax in the UK.

	2026 £m	2025 £m
Result before tax	-	-
Result before tax multiplied by standard rate of corporation tax of 25% (2025: 25%)	-	-
<b>Total tax charge for the year</b>	-	-

The Company did not have any unrecognised deferred tax assets as at the Statement of Financial Position date (2025: £nil).

### 6 Investment in subsidiary undertakings

The Company has the following investment in subsidiary:

Company	Country of incorporation	Class of shares held	Ownership 2026	Ownership 2025
Bazalgette Holdings Limited	UK	Ordinary	100%	100%

Bazalgette Holdings Limited is the immediate holding company of Bazalgette Tunnel Limited, which has the same year end and the same registered address as Bazalgette Ventures Limited. The Company's registered address changed from Blue Fin Building, 110 Southwark Street, SE1 0SU to Part Level 7, Riverside House, 2a Southwark Bridge Road, London, SE1 9HA on 11 May 2026.

### 7 Other receivables

	2026 £m	2025 £m
Amounts owed by group undertakings (note 11)	985.8	972.6
<b>Total</b>	<b>985.8</b>	<b>972.6</b>
<b>Non-current assets</b>	<b>985.8</b>	<b>972.6</b>
<b>Current assets</b>	<b>-</b>	<b>-</b>

## Notes to financial statements (continued)

### 7 Other receivables (continued)

Amounts owed by group undertakings represent loans made to the Company's immediate subsidiary, Bazalgette Holdings Limited. The loan has the same economic terms and maturity and fair value measurement as the shareholder loan notes disclosed in note 8 to the financial statements.

Amount owed by group undertakings are classified and measured at amortised cost under IFRS 9. Impairment of these borrowings owed by the group undertakings are assessed under the simplified expected credit loss model is immaterial at 31 March 2026 and at 31 March 2025, and therefore not recognised within the year.

Interest receivable from group undertakings represents interest owed by the Company's immediate subsidiary on the above-mentioned intra-group loan.

### 8 Borrowings

This note provides information about the Company's borrowings, which are measured at amortised cost.

#### Terms and debt repayment schedule

The principal economic terms and conditions of outstanding borrowings are:

	Currency	Nominal interest rate	Maturity dates	Carrying value 2026 £m	Carrying value 2025 £m	Fair value 2026 £m	Fair value 2025 £m
<b>Borrowings measured at amortised cost</b>							
Shareholder loan notes – unsecured	GBP	8%	2064	985.8	972.6	797.6	918.0

During the current year, £13.2m (2025: £49.9m) of shareholder loan interest was capitalised as shareholder loan note principal.

#### Financial liabilities at amortised cost

The fair value of borrowings is determined using observable quoted market prices where this is available or by discounting the expected future cashflows using appropriate available market data and a credit risk adjustment representative of the Company.

The Company discloses the fair value of its shareholder loan based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety. The Company considers its Shareholder Loan to fall within Level 2, as the calculation of the estimated fair value is based on market data inputs which are observable directly or indirectly.

## Notes to financial statements (continued)

### 9 Financial Risk Management

#### Capital risk management

The Company manages capital in line with the overall Group's objectives which are:

- Safeguard their ability to continue as a going concern;
- Maintain an optimal capital structure to reduce the cost of capital;
- To finance Bazalgette Tunnel Limited while minimising risk. The Company will adopt a low-risk financing strategy and will maintain at all times a robust investment grade credit rating;
- Minimise financing risk through pre-funding, management of maturities and interest rate risk;
- Financing will be a mix of some or all of commercial bank debt, bonds (public and private), EIB loans, lease financing and other instruments. Financing could be raised on a real and/or nominal basis;
- The Group's weighted average cost of capital will be minimised by reducing risk, including interest rate, inflation, credit spread, maturity risk, liquidity and currency risk;
- Hedging and pre-financing may be used to reduce risk. The Group will not engage in speculative treasury activity; and
- The Group will manage its financing activities in compliance with the constraints imposed by the Government Support Package, financing documents and the Licence.

The Company acts as an intermediate holding company in the Bazalgette Equity group of companies and acts as a vehicle for shareholder loan funding and does not carry out any activities beyond this. The Company's exposure to price risk, credit risk, liquidity risk and cash flow risk is considered to be low.

The Company does not have any externally imposed capital requirement.

#### Credit risk

The Company's credit risk in relation to the loan it makes to its subsidiary, Bazalgette Holdings Limited, which in turn has an identical back-to-back loan with Bazalgette Tunnel Limited on the same economic terms. As this asset relates to intra-group debt ultimately owed by a regulated water company which is characterised by stable and predictable cash flows and which has sufficient liquidity and preserves investment grade credit ratings, the credit risk is considered low.

### 10 Share Capital

#### Called-up share capital

	Ordinary shares 2026 No.	Ordinary shares 2025 No.
Allotted, called-up and fully paid ordinary shares of £1 each		
At the beginning and end of year	509,672,601	509,672,601

The holders of ordinary shares are entitled to receive distributions as declared from time to time and are entitled to vote at meetings of the Company in line with the details of the Shareholders agreement. Further information on the role of the shareholders is outlined in the Holding Company Principles statement which is available at [www.tideway.london](http://www.tideway.london).

## Notes to financial statements (continued)

### 11 Related party transactions

At 31 March 2026, the Company has borrowings of £985.8m (2025: £972.6m) and £nil interest payable outstanding (2025: £nil) from its shareholders, which is disclosed in note 8.

During the year, £13.2m (2025: £49.9m) of loan interest was capitalised back into the shareholder loan principal. No repayment was made to the shareholder loan principal in current and prior year.

At 31 March 2026, the Company has an intra-group loan of £985.8m (2025: £972.6m) and £nil interest receivable outstanding (2025: £nil) with its immediate subsidiary, Bazalgette Holdings Limited which is disclosed in note 7.

During the year, £13.2m (2025: £49.9m) of loan interest was capitalised back into the shareholder loan principal. No repayment was made to the shareholder loan principal in current and prior year.

During the year, £65.0m (2025: £26.2m) of interest was received from the Company's immediate subsidiary, Bazalgette Holdings Limited, and £65.0m (2025: £26.2m) of loan interest was paid on the shareholder loans.

There were no transactions with key management personnel who comprise the Directors of the Company.

### Key management personnel

The directors of the Company are considered to be the key management personnel. They did not receive any payment for their services during the year ended 31 March 2026 (2025: £nil). The Company had no employees during the year to 31 March 2026 (2025: none).

### 12 Ultimate parent company and parent company of a larger group

The Company is a wholly owned subsidiary of Bazalgette Equity Limited which is the ultimate parent company (incorporated in the United Kingdom). The largest and smallest group in which the results of the Company are consolidated is that headed by Bazalgette Equity Limited. No other group financial statements include the results of the Company.

Copies of the consolidated financial statements of this group can be viewed at [www.tideway.london](http://www.tideway.london) or at the Company's registered address of Part Level 7, Riverside House, 2a Southwark Bridge Road, London, SE1 9HA.

### 13 Subsequent events occurring after the reporting date

No material events have occurred between the year end date and the signing of these financial statements that would require the Company to adjust the financial statements or require disclosure in these financial statements.